

**Season's Greetings**  
This is the last edition of the Robins Rev-Up for 2014.  
We will publish again Jan. 9.  
Visit us online at [www.robins.af.mil](http://www.robins.af.mil)



## Litchfield lauds workforce

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## Services Holiday Hours

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# ROBINS REV-UP

'Team Robins - Performing to Our Potential'

Dec. 19, 2014 Vol. 59 No.50

Making Tomorrow Better than Today



# 2014 THE YEAR IN REVIEW



## Lean thinking, process improvement highlight Busch's time at AFMC

**STACEY GEIGER**

Air Force Materiel Command Public Affairs

**WRIGHT-PATTERSON AIR FORCE BASE, Ohio** — During the last 16 years and six assignments in Air Force Materiel Command, Vice Commander Lt. Gen. Andrew Busch was challenged to find new methods to operate more efficiently in one of the most complex and diverse commands that employs more than 80,000 people and manages a \$60 billion budget.

His tenure as vice commander was highlighted by AFMC's restructuring from 12 centers to five followed by laying the foundation for the Air Force's new

Installation and Mission Support Center.

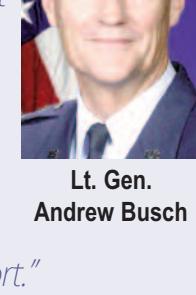
The Air Force announced and later confirmed that Busch was nominated for re-assignment as the director of the Defense Logistics Agency at Fort Belvoir, Va.

He will be replaced by Maj. Gen. H. Brent Baker, currently Headquarters AFMC director of logistics.

As director of DLA, Busch will be responsible for providing the armed services and other federal agencies with a variety of logistics, acquisition and technical services in peace and war.

The DLA director seat has not been occupied by the Air Force since former AFMC Commander Gen.

"... what we've gone through the last couple of years hasn't been BRAC, but it's been sequestration, furloughs and travel restrictions. It's also been dealing with uncertainty in customer demands because we don't know what the future holds for the war effort."



**Lt. Gen.**

**Andrew Busch**

## FRIDAY FLYBY: Chapel holiday services, Page 10

### Seeking owners of lost items

The following lost items are seeking their rightful owners:

- (1) Timberwolf folding knife
- (1) ZTE N800 smart phone
- (1) set of Harley Davidson motorcycle keys (1 is an electric key) and
- (1) 16 GB Ipad.

To claim items contact Investigator Creasy at DSN 472-7850 or (478) 222-7850.

### Ongoing construction projects affect base parking lots

The parking lot on the northwest side of Bldg. 228 will be closed until Oct. 5, 2016. That's due to a Defense Information Systems Agency construction project that will repair and upgrade its uninterruptable power system and electrical systems.

During Phase 1, a portion of the parking lot – about 90 spaces – to the west of the building will be closed and fenced for up to two years.

Three existing handicapped parking spots will be relocated; two beside Bldg. 228 and a third on the west side of the staging area.

Another project calls for a portion of the parking lot between Milledgeville Road and Bldg. 359 – about 40 spaces – closed Oct. 24 and it will be fenced for up to four years to provide long-term staging for a construction project on the flight line.

**"Always assess the risks; stop and think."**

**Weekend Weather**

**Friday**  
61/45



**Saturday**  
55/42



**Sunday**  
53/43



**Weekend Weather**

**Friday**



**Saturday**



**Sunday**





# YEAR IN REVIEW 2014

## JANUARY

*Team Robins had a busy 2014. This issue of the Rev-Up provides just a snapshot of the base and its workforce throughout the year. All articles can be reviewed in their entirety at [www.robins.af.mil](http://www.robins.af.mil).*

### State, AF leaders tackle STEM challenges

More than 50 leaders from across the state and the Air Force gathered Jan. 16 to discuss ways to enlarge the pool of Georgia's Science, Technology, Engineering and Mathematics talent.

Both the state and the Air Force will benefit from the enhancements, said attendees, which included: Georgia STEM officials; the presidents of Georgia's leading colleges and universities; primary and secondary school administrators and educators; and Air Force leaders from Alabama, Oklahoma and Ohio, among others.

"We're committed to the Robins and state workforces," said Georgia Tech President Bud Peterson. "We're anxious to help in any way we can."

"Improving the pipeline (of



Science and Engineering graduates) for Robins is very important. We also have an obligation to do that for the state," said University of Georgia President Jere Morehead. "Both serve Georgia well."

In addition to a series of presentations and roundtable discussions, the group toured the base where

they saw firsthand the importance of having a robust STEM talent pipeline.

Col. Chris Hill, Robins' installation commander, said the base has long recognized it needs the help of others to solve some of its STEM workforce challenges, and this gathering brought together leaders who can make a difference.

### Other January headlines

#### F-22 clean room completed

An F-22 clean room became fully operational at Robins, a welcome sign for combat-ready avionics parts which support the Air Force's F-22 Raptor. The clean room's capabilities include testing and work on circuit cards used on the aircraft.

#### C-SPAN visits Team Robins

Robins is highlighted in a C-SPAN Cities Tour series, with footage shot at the Museum of Aviation and of volunteers performing restoration work to bring aircraft back to life. C-SPAN featured an F-100 fighter plane which was flown by retired Maj. Gen. Rick Goddard, former Warner Robins Air Logistics Center commander.



### FEBRUARY



**In February, the Macon-Bibb County Transit Authority proposed a new feature – Park and Ride – which would be an addition to Buses into Robins Daily. It provided a feeder bus to transport people to and from the base.**

### MARCH



### AFIS rolls out; Forum focuses on contracting; JSTARS flexes at Red Flag

A new Air Force Inspection System is implemented by the 78th Air Base Wing, designed to put the responsibility for compliance back in the hands of commanders.

The new inspection system focuses on four specific areas – executing the mission, managing resources, improving the unit and leading people.

The installation's first emergency management and readiness exercise is conducted beginning Feb. 24 under AFIS.

**Discussion on the federal acquisition process** at Robins brought together base contracting leaders and an audience of more

than 60 industry representatives.

The forum provided perspectives on acquisition expectations; the requirements process; sourcing strategies; pre-solicitation activities; market research; small business competition; contract awarding and more.

**Team JSTARS** participated in Red Flag exercises at Nellis Air Force Base's Nevada Test and Training Range.

The realistic air-to-air combat training included about 80 members from Robins, including security forces, air control network squadron, operators and maintenance teams from the 116th and 461st Air Control wings.

### Other February headlines

#### C-17 IETM efforts at Robins

The C-17 Combined Program Office at Robins partnered with Boeing to convert paper technical manuals into an interactive electronic technical manual. The IETM allows users to navigate through numerous manuals more efficiently.

The project began in 2007 and the C-17 will be the first weapon system in the Air Force to use it.

#### Supervisor resources expanded

The Air Force's Supervisor Resource Center expanded to offer the Civilian Development Resource Center, providing thousands of no-cost development resources available on demand any time, any place.

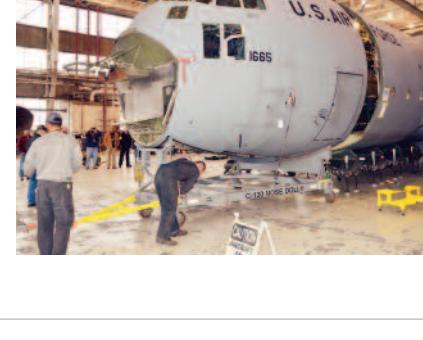
#### Airman convicted of sexual assault

A 16th Airborne Command Control Squadron senior airman is convicted of sexually assaulting a female airman from his unit.

The airman was sentenced to five years confinement, a dishonorable discharge, reduction in rank to E1 and forfeiture of all pay and allowances in a general court martial convened by Lt. Gen. Bruce Litchfield, Air Force Sustainment Center commander.

### Robins first: Aircraft nose separated from fuselage

A C-130H nose was separated from its fuselage. While the disassembly process took nearly three weeks, it required about 90 minutes from the time the final dozen bolts were removed until it completely separated. The nose repair was delicately disassembled at the factory break; a total of 364 bolts held the 9,000-pound nose section to the fuselage.



### Also in March Russell gate gets new morning configuration

Robins implemented a new traffic scheme for entering the Russell Parkway gate.

Beginning March 17, five of the six lanes were opened to inbound-only traffic on weekdays between 6 and 8 a.m. The change increased throughput on to the base during the morning, easing congestion without compromising security.

To keep drivers safe, the speed limit between the gate and 10th Street was reduced.

APRIL

# 2014 – Year in Review



## 'AFSC Way' is new playbook

The 561st Aircraft Maintenance Squadron's F-15 production line at Robins was one of the first to undergo an innovative process discipline, known as "The AFSC Way." The approach incorporates scientific production principles and an AFSC leadership model which places emphasis on process discipline and accountability.

It measures output results for production speed, product quality, employee safety and cost effective readiness.

The idea is to have the production process flow the same way, every time, from the moment an aircraft arrives on station until it's returned to the customer.

"The whole crux of what we're trying to do here is very focused on a synchronized way to make sure we have everything out there for the mechanic," said Doug Keene, Warner Robins Air Logistics Complex vice director. "That's how you gain speed."

**In July, Robins announced the Airmen Powered by Innovation program which consolidated several suggestion programs which allow employees to turn in ideas which can improve efficiency and save the Air Force money.**



U.S. Air Force photo by RAY CRAYTON

Anthony Farrow, 561st Aircraft Maintenance Squadron Production Support, changes intake fasteners on an F-15.

### Other April headlines

#### **Teamwork yields success**

The 573rd Commodities Maintenance Squadron Sheet Metal Manufacturing Flight's tube shop successfully fulfilled backorders in direct support of aircraft depot lines at the Warner Robins Air Logistics Complex.

#### **When the dorm comes tumblin' down**

The 78th Civil Engineer Group began demolition of Bldg. 792, one of the buildings formerly used as a dormitory by Airmen.

Originally built in 1997, officials said it was being demolished because it had issues that would cost more to fix than it would cost to demolish the building.



#### **5th takes honors**

The 5th Combat Communications Group received its second Air Force Meritorious Unit Award, which specifically honors service in direct support of combat operations.



RECYCLE THIS

**NEWSPAPER**

EAGLE EYES – Report suspicious activity – 468-EYES

# COMMAND DOWN

## AFMC

Continued from 1

George Babbitt held the position before coming to AFMC in 1997. In a recent interview, Busch reflected on his time spent in AFMC.

### Q: Reflecting on your time in AFMC, can you address any lessons learned?

**A:** One of the impressive practices in my part of the business while I was in sustainment was lean thinking and continuous process improvement.

In one of my early AFMC assignments, we did lean and continuous process improvement down on the shop floor, and I didn't comprehend it all from just reading about it.

But when I saw this small work center about the size of my current office organized with lean principles, the light came on and I realized this was amazing.

Two AFMC assignments later, I was at Robins Air Force Base and applied those principles to how we managed the C-5s.

We performed 50,000 labor hours per plane, but the lean principles were driving our flow days from about 400 down to 160. Now you see these practices all over, and all the complex commanders are functioning by those processes. The Air Force embraced it a few years later through Air Force Smart Operations for the 21st Century.

That has been really important, and I hope we don't forget those lessons looking ahead.

### Q: How does AFMC today compare to your first AFMC assignment in 1998 and when you started as vice commander in 2012?

**A:** It's an interesting contrast but the challenges are still the same.

In 1998 when I first came to AFMC as a lieutenant colonel and sustainment officer, our depots were not loaded well; they were inefficient and they needed more workload.

Also at that time, we were executing the 1995 Base Realignment and Closure decisions and that task seemed insurmountable.

That was driven by national priorities, the size of our military and the needs of the Air Force at that time.

Now what we've gone through the last couple of years hasn't been BRAC, but it's been sequestration, furloughs and travel restrictions. It's also been dealing with uncertainty in customer demands because we don't know what the future holds for the war effort.

### Q: What are some of the challenges you've faced during your time at Headquarters AFMC?

**A:** When I started as vice commander in July 2012, I sat down with AFMC Commander Gen. Janet Wolfenbarger, and she said the centerpiece of our time together would be the implementation of the 5-center construct.

I certainly don't want to speak for her, but can speak to the things that I've seen and heard her say,

**"It is reassuring to look at the positives things happening in our world and know that many of them are the result of what our Airmen do day in and day out."**

— Lt. Gen. Andrew Busch

Headquarters Air Force Material Command vice commander

mainly that we implemented that exceptionally well.

We have single mission areas assigned to single commanders, regardless of location. That was the overarching principle, and it was a bold proposal that we needed to take on because of the budget and personnel reductions that we were facing four years ago.

So often there's a complaint that all we do is shave things down by a hair every year we have a budget cut — but that's not what we did.

Former AFMC Commander Gen. Donald Hoffman had a bold plan, and I was proud of the fact that I worked for a four-star who had a big resourcing issue and a bold plan to respond to it.

When Gen. Wolfenbarger was the vice commander, she played a big role in designing it, and together we were able to implement. It has been to her credit and to the command's credit that we were able to make this change.

### Q: What are your thoughts on your new assignment as the Director of Defense Logistics Agency?

**A:** There has not been an Airman in the DLA director job since 1997. There have been six Army and Navy senior leaders who have done that job since, and that's important to understand.

The reason the Air Force was so interested in returning an Airman to the job was to further enhance our service's reputation that we're joint logistics providers, that we provide joint logistics support just as credibly as other services do, and that we have a broader view of the world than perhaps some have given us credit for the last 15 years.

I'm very pleased that Air Force logistics is being recognized by putting an Airman in that job. My mentors during the last 19 years consciously sent me places and had me do things that prepared me to be that Airman.

I'm pleased the Air Force is reestablishing itself in a leadership role in this vitally important organization.

### Q: What will you miss most about AFMC?

**A:** The diversity of missions is really remarkable.

When you come to this job as the vice, you see a diversity of missions that you don't get anywhere else.

I still read monthly activities reports from the program executive officers or the center commanders, and



U.S. Air Force file photo by TOMMIE HORTON

Headquarters Air Force Material Command Vice Commander, Lt. Gen. Andrew Busch, delivered the keynote address during Robins' 65th Air Force birthday ceremony at the Museum of Aviation in 2012.

I am amazed by what we are doing and how good we are at doing it. So, the diversity of mission is really striking sitting in a job like this.

### Q: Is there anything you would like to add?

**A:** The command has always had challenges.

There are old weapons systems that need to be sustained, new weapons systems that need to be developed and delivered to the warfighter quickly, and there are budget issues. There have always been challenges but they are called different names in different times.

The one opportunity that most people in the command may not get to do is occasionally go out and see how Airmen are performing in the field and see what this command produces.

We hear about it, we see pictures that we put on walls, but you don't get to really go out and see what they're doing. As a senior leader, I'm fortunate enough to go see these operationally deployed Airmen using our stuff and it's awesome.

It's easy to focus on the fact that we may be a few days late delivering an airplane or software for a weapons system that isn't properly integrated with the data link and focus on the negative.

The fact of the matter is that if you go out and see how our warfighting Airmen are doing it's clear there is no other Air Force in the world that does what we do — none.

It is reassuring to look at the positives things happening in our world and know that many of them are the result of what our Airmen do day in and day out. It is a good and reassuring message that, despite many challenges, our Airmen and this command are doing a great job.

## PERSPECTIVE

# AFSC commander lauds workforce performance in 2014

## AFSC PUBLIC AFFAIRS

**Tinker Air Force Base, Okla.** — The Air Force Sustainment Center is closing out 2014 having accomplished more work and delivered more capability than ever before; all while setting new standards for cost effectiveness.

That's how Lt. Gen. Bruce Litchfield, AFSC commander, summed up the center's overall performance for the year.

"When I look back at 2014, what impresses me most is the professionalism, resiliency and competency of the entire workforce," the general said. "Keeping in mind that we had just emerged from a tumultuous 2013 where sequestration and the government shutdown drove impacts to the workforce we hope to never see again."

The general noted that at Tinker Air Force Base, the workforce also overcame a series of spring tornadoes which ravaged neighboring communities and destroyed or severely damaged homes of

nearly 300 base personnel.

"Yet all across the center, our people shook off the effects of 2013 and made 2014 a benchmark year," General Litchfield marveled. "I give all the credit to the men and women in AFSC and their ability to bounce back and put us in position to take on the challenges in the year ahead."

Citing continued fiscal uncertainty and a high ops tempo that will drive additional stress to the fleet, the general said AFSC must carry its momentum into the new year.

"I think we can all agree that 2015 will be very challenging. The fact is that cost effective readiness is no longer a philosophy, it's a priority. We must execute across the board at a very high level with great efficiency and high output," he said. "We



Litchfield

have a proven plan, now we have to execute that plan to perfection."

That plan is the AFSC Way. Now in its third phase of evolution, the AFSC Way provides all levels of organization with a road map for success. Ensuring the entire center is on the same route is a top priority for AFSC in 2015.

"Some are leading the fleet and have already reached, and in some cases exceeded, the expectations for AFSC 3.0," he said. "Others are just getting started on the journey, and that's OK. What's important is that we're all on the same path."

To that end, Litchfield published "Art of the Possible," an in-depth guide to the AFSC Way on the AFSC public web site in September.

"We published 'Art of the Possible' for two reasons," the general said, "First, to help us transform the center from a personality-driven workforce to a process-driven workforce. The book is a how-to tool for the current workforce, an education tool for new people coming in and a leadership

tool for those who are in position to direct and guide the work. It's the baseline for how we get the right results the right way."

Noting that the book has already exceeded 2,000 downloads, the general said the second reason was to provide everyone, especially the center's industry partners, with a transparent view of how AFSC operates.

"We can achieve even higher results if our industry partners understand how we do business," he said. "Understanding the AFSC Way will allow them to better adapt to our needs and provide opportunities for us to marry organic strengths with industry strengths."

The general said another priority for AFSC in 2015 is to better support the warfighter by taking on the persona of an operational command.

*Editor's note: To read the full story, visit the Air Force Sustainment Center website at [www.afsc.af.mil](http://www.afsc.af.mil) or the Robins homepage at [www.robins.af.mil](http://www.robins.af.mil).*

## ROBINS REV-UP

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[vance.janes@us.af.mil](mailto:vance.janes@us.af.mil)

Submissions should be of broad interest to the base populace. For information, call Lanorris Askew at 472-0806.

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**MAY**

## HMLA-773 Hueys take final flight

The HMLA-773 Marine unit at Robins conducted a final ordnance evolution of its UH-1N Huey helicopters. The Marine Corps fleet's UH-1N's were replaced with the newer UH-1Y models, a new upgraded, four-bladed variant which featured glass cockpit avionics and increased performance in range, speed and payload. The Marine Corps' newest Huey utility helicopter arrived at Robins in June. Marine Light Attack Helicopter Squadron 773, which falls under the command of Marine Aircraft Group 49, was the final squadron in the Marine Corps to receive the UH-1Y.

**JUNE**

**In June, A new labeling technique that uses handheld terminals to create unique ID codes for all base items started being used.**

## 'Dani's Delicious Dish' an Internet hit at Robins

Base dietician Dani Lebovitz's popular web series, "Dani's Delicious Dish," caught the attention of Office of the Secretary of Defense health and wellness experts for possible use Department of Defense-wide.

"Dani's Delicious Dish" kicked off on the official Robins Facebook page in May as a guide to everyday nutritional and fitness tips, with the first six installments each reaching more than 5,500 viewers.

Lebovitz teaches a variety of classes devoted to healthy living at the Robins Health and Wellness Center.

As a result of the videos – also posted to YouTube – those classes have increased in size considerably, according to Stuart Bapties, 78th Health and Wellness Center flight commander.

### Other June headlines

#### 5th MOB celebrates 50th

The 5th Combat Communications Group celebrated 50 years with anniversary celebrations across Robins.

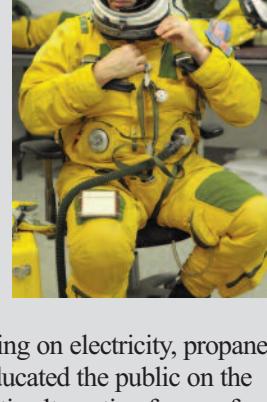
The group's distinguished history includes participation in hundreds of missions, including being the first combat communications unit in theater during Operations Desert Shield and Desert Storm.

#### Alternative fuel show comes to Robins

The Georgia Alternative Fueled Vehicle Road show visited the Museum of Aviation, showcasing vehicles running on electricity, propane, bio-diesel, and natural gas or solar energy. Presentations educated the public on the economic and environmental benefits of embracing domestic alternative forms of fuel.

#### NASA aircraft visits Robins

A NASA ER-2 high-altitude research aircraft was based at Robins for several weeks in order to participate in gathering rainfall measurements over the Appalachians. The mission gathered data to help predict weather conditions in mountainous regions.

**JULY**

## AFSC evolves with AFSC 3.0

Lt. Gen. Bruce Litchfield, Air Force Sustainment Center commander, deploys AFSC 3.0, designed to ensure that AFSC Way is understood throughout each organization.

The AFSC Way is a deliberate and standardized systems approach that enables personnel on any level to strive for the best and meet their goals.



## Inspection team arrives

A team of AFMC inspectors arrived at Robins for a week of base-wide assessments. The AFMC Inspector General's Office analyzed the computerized systems of the 78th IGO, and conducted spot checks to validate and verify that data it observed during the past couple of years was accurate.

## Marine local terrain flights approved

Marine Light Attack Helicopter Squadron 773 at Robins has been approved to conduct local terrain flight operations in the airspace above and adjacent to the eastern, uninhabited part of the base. The move will allow pilots to remain current on certifications and potentially save on man hours, flight time and fuel cost. Former routes for flights were to uninhabited areas near Thomaston, Ga., the Flint River and north of Atlanta.

## 53rd CBCS preps for move

The 53rd Combat Communications Squadron prepares to migrate its Deployable Air Traffic Control and Landing Systems mission to Air Combat Command, 461st Air Control Wing at Robins.

### Also in May

#### DLA services merge

The Robins Defense Logistics Agency Disposition/Distribution Services merged, in an effort to save costs in equipment and staffing. The unit's role is to dispose of property purchased with government funds, and includes a 35-acre compound and warehouse at Robins.

**AUGUST**

# 2014 – Year in Review



## C-17 division leadership transfers to Robins

The C-17 System Program Office at Robins experienced a milestone with the transition of division leadership from Wright-Patterson Air Force Base, Ohio.

Col. Amanda Myers assumed leadership as the Air Force's C-17 system program director, a position which is now based here as part of a series of moves which began in 2009. While Wright-Patterson maintained capabilities development and the chief financial officer position, Robins continues to focus on C-17 sustainment.

The C-17 system program office transition here is estimated to be completed by 2016, with the potential to include an additional 80 to 95 personnel. The division, which includes foreign military sales and Boeing representatives, could grow to a total workforce of about 350.

**In August, facilities consolidated to form the FSS Community Commons, a one-stop shop for outdoor recreation, outdoor adventure programs, framing and engraving.**

### Other August headlines

## 573rd CMXS expedites parts for RSAF F-15s

The 573rd Commodities Maintenance Squadron machinists manufactured several high priority items to help sustain F-15s flying in the Royal Saudi Air Force. Conformal fuel tank hinges were manufactured, assisted by the Conventional Shop and Tool and Die Shop.

## OSHA alliance formed

An alliance was formed involving Robins Air Force Base, the OSHA Atlanta-East Area Office, American Federation of Government Employees Local 987 and the International Association of Firefighters Local F-107. Its primary mission is maintaining a safe and healthy work environment, and is collectively known as the Robins Air Force Base Alliance.

## C-130 long flaps a success

The 574th Commodities Maintenance Squadron's production of C-130 outer wing long flaps experienced successful outcomes using 'The AFSC Way.' The team used the standard systems approach that enables personnel to strive for the best and meet goals. Things like mortality kits, identified supportable parts prepped at specific gates, and monthly production plans were implemented to further increase speed and create efficiencies.

**SEPTEMBER****2014 – Year in Review****Home away from Home**

A Robins Public Affairs in-depth series debuts highlighting each stage of the programmed depot maintenance of a C-130H at the Warner Robins Air Logistics Complex.

The AFSC gates, or stages, include induction and disassembly for de-paint, de-paint/wash, disassembly for docks, inspection, repair and build-up, paint and functional test.

The series includes print stories, photographs, informational graphics and video.

The aircraft is currently in Gate 4, preparing to transition to Gate 5.

**Also in September****F-15 production in position for success**

The 561st Aircraft Maintenance Squadron's F-15 production line introduced six fundamental rules of what it meant to manage a production machine – the process of how a plane flows through each area during programmed depot maintenance. They included: controlling work in progress; working on supportable aircraft; dedicating personnel to a line; manloading based on staffing; quick-issue resolutions and implementing standard business rules. As a result of how business is currently conducted – getting the right results in the right way – the squadron has seen a 50-percent improvement in monthly production since January 2014.

**OCTOBER**

**In October, permanent "iT" signs were placed at the gates. The genderless, faceless symbol is part of a base sexual assault prevention campaign.**

**Other October headlines****New changes with Enterprise Service Desk**

The Air Force's Enterprise Service Desk announced plans for an Service Desk plan calls for an automated, do-it-yourself system for solving computer issues.

This latest transition came on the heels of the 2013 deployment of the Air Force Network, which replaced the previous system in which each installation managed its own network; one of the results was emails made the transition from "@robins.af.mil" to "@us.af.mil" for instance.

**New airfield lighting system**

A new ALSF-1 approach lighting system was completed on the runway's south end. The \$917,000 replacement project was the result of severe weather that passed through the area in June 2013, damaging several lights.

**Units receive national awards**

The Air Force Association presented two awards to units from Robins. The 5th Combat Communications Group received a Citation of Honor, and the 12th Airborne Command and Control Squadron Combat Crew 2 received the 2013 Airborne Air Battle Management Crew of the Year award.

**A Meaningful Cause****Resiliency campaign kicks off**

The "I am Resilient Because ..." campaign kicked off, giving members of Team Robins the opportunity to highlight their resiliency. More than 30 people participated in the event Sept. 12. Posters, T shirts, videos and print stories were produced to support the ongoing effort.

NOVEMBER

# 2014 – Year in Review



**In November, The Precision Attack System Program Office won the 2014 Secretary of Defense Performance Based Logistics award for its work on the sniper advanced targeting pod.**

## Robins to install 'Batman' fitting on C-5 fleet

The 559th Aircraft Maintenance Squadron was the first to complete a new major structural repair on a C-5M that will bring in millions of dollars in revenue and sustain the Air Force's fleet for decades to come.

This 'Batman' fitting, the primary structural component that holds the front part of the tail structure, the vertical stabilizer, to the aircraft's fuselage, must be replaced on the entire Air Force fleet of C-5s.

The remaining fleet of 51 C-5s will need the new fitting by 2020.

Field-level inspections in 2009 identified cracks that were occurring in several aircraft.

The first C-5M to receive the new fitting left the Warner Robins Air Logistics Complex for return to its customer at Dover Air Force Base, Del.

### Other November news

#### Clinic renovations scheduled

Renovations to the 78th Medical Group Clinic, Bldg. 700, will affect more than 120 parking spaces. A temporary facility will be installed in the parking area on the south side of the Bldg. 703 as renovations continue inside the clinic.

#### Road to a Billion, beyond

Robins has contributed \$119.94 million to the "Road to a Billion and Beyond" initiative. This has been part of an ongoing effort across the Air Force Sustainment Center as part of cost-effective readiness initiatives implemented in early 2013 by Lt. Gen. Bruce Litchfield, AFSC commander.

#### Semper Fi

The 239th Marine Corps Birthday Ball celebration was held at the Museum of Aviation in Warner Robins.



#### 5th Mob – first in, last out

Members of the 51st and 52nd Combat Communications Squadrons from Robins participated in the North American Aerospace Defense Command's Vigilant Shield 15 exercise. The training was held at the Royal Canadian Air Force's 5 wing Goose Bay in northeast Canada, bringing personnel together from the U.S. Air Force, U.S. Air National Guard and Canadian armed forces.

## ROBINS HOLIDAY HOURS

### OPEN Dec. 24

- Base Restaurant
- Afterburner – normal hours
- Mobile routes 2, 4 and 6 – normal hours
- Daytime snack bars – close at 1 p.m.
- Quick Turn – closes at 1 p.m.
- Golf Course – closes at 3 p.m.
- Bowling Center – open from 11a.m. to 6 p.m.
- Library – open from noon to 7 p.m.
- CDC East and West – open from 6:30 a.m. to 1 p.m.
- Youth Center – open from 6:30 a.m. to 8:30 p.m.
- Fitness Center – open from 8 a.m. to 4 p.m.
- Military Personnel Section – normal hours
- Equipment Rental/Outdoor Recreation Center – open from 8 a.m. to 2 p.m.
- NAF AO – normal hours
- Airman and Family Readiness Center – open normal hours
- Civilian Personal Services closes at 2 p.m.
- Education and Training – open from 7 a.m. to 4:30 p.m.
- Wynn Dining Facility
- Breakfast – normal hours; Lunch normal hours and Dinner normal hours
- Flight Kitchen 24 hours

### OPEN Dec. 25, 26

- Wynn Dining Facility normal hours

### OPEN Dec. 31

- Base Restaurant
- Afterburner – normal hours
- Mobile routes 2, 3, 4 and 6 normal hours
- Snack bars – limited hours
- Quick Turn closes at 1 p.m.
- Fairways Grille – normal hours
- Golf Course – normal hours
- Bowling Center – open from 11 a.m. to 5 p.m. and 9 p.m. to 1 a.m.
- Base Library – noon to 5 p.m.
- CDC East, and West – open from 6:30 a.m. to 1 p.m.
- Youth Center – 6:30 a.m. to 1 p.m.
- Fitness Center – open from 8 a.m. to 4 p.m.
- Annex 6 a.m. to 2:30 p.m.
- Military Personnel Section normal hours
- HRO – normal hours

\* Unless listed all FSS activities will be closed on the dates above. For a complete list of FSS hours, visit <http://www.robinsfss.com>. For more Robins Exchange holiday hours visit <http://www.shopmyexchange.com>.

- Equipment Rental/Outdoor Recreation Center – open from 8 a.m. to 2 p.m.
- FAMCAMP – open from 10 a.m. to 2 p.m.
- Arts & Crafts Center – open from 9 a.m. to 1 p.m.
- NAF AO – normal hours
- Marketing – normal hours
- Airman and Family Readiness Center – open normal hours
- Civilian Personal Services closes at 2 p.m.
- Education and Training – open from 7:30 a.m. to 4:30 p.m.
- Wynn Dining Facility – normal hours

### OPEN Jan. 1

- Golf Course – normal hours
- Fitness Center – open from 8 a.m. to 4 p.m.
- Wynn Dining Facility normal hours

### 78TH MED GROUP

- Dec. 24 – normal hours.
- Dec. 31 – normal hours.

### GATE HOURS

- Watson Gate – normal hours

- Russell Gate – normal hours

### COMMISSARY

- Dec. 24 open from 9 a.m. to 4 p.m.

- Dec. 31 open from 9 a.m. to 7 p.m.

### EXCHANGE

#### MAIN STORE

- Open Dec. 24 from 9 a.m. to 5 p.m.
- Open Dec. 26 from 10 a.m. to 5 p.m.
- Open Dec. 31 from 9 a.m. to 5 p.m.
- Open Jan. 1 from 10 a.m. to 5 p.m.

#### SERVICE STATION

- Open Dec. 24 from 6:30 a.m. to 6 p.m.
- Open Dec. 26 from 8 a.m. to 5 p.m.
- Open Dec. 31 from 10 a.m. to 9 p.m.
- Open Jan. 1 from 11 a.m. to 4 p.m.

#### SHOPPETTE/

#### CLASS SIX

- Open Dec. 24 from 8 a.m. to 6 p.m.
- Open Dec. 26 from 8 a.m. to 5 p.m.
- Open Dec. 31 from 6:30 a.m. to 9 p.m.
- Open Jan. 1 from 11 a.m. to 4 p.m.



**For more info on  
chapel events and  
services,  
call 497-2821  
or DSN 468-2821.**

## Protestant Holiday Calendar

**Sunday** – 4th Sunday of Advent Gospel Service 8 a.m. at Chapel Annex; Worship Service, 11a.m. at Base Theater

**Wednesday** – Candle Light Service 7 p.m.

**Dec. 31** – New Year's Eve Watch Night Service and Fellowship 6 p.m. to 2 a.m.

## Catholic Holiday Calendar

**Sunday** 4th Sunday of Advent Mass, 9:30 a.m. at the Base Theater

**Wednesday** – Children's Christmas Mass, 5 p.m.

– Caroling Before Mass, 9:30 p.m.

– Christmas Eve Mass, 10 p.m.

**Thursday** – Christmas Day Mass, 9:30 a.m.

**Dec. 31** – New Year's Eve Mass, 5 p.m.

**Jan. 1** – New Year's Day Mass, 9:30 a.m.

# 2014 – Year in Review



## Injury comp reduced by \$1M

Injury compensation claims decreased \$1 million from the last chargeback year, from July 1, 2013 to June 30, 2014. Much of the savings has been attributed to the 2013 opening of the FAST FORWARD clinic, expanded hours, additional support offering injury care to patients, and support staff to assist with injury care management.

"We have created a service here to provide more injury care treatment for our employees so they don't have to go off base to receive that care," said Col. (Dr.) Michael Rappa, Occupational Medicine Services chief. "By doing so, we've saved money on our worker's compensation bill."

**In December, Maj. Gen. H.D. Polumbo, Ninth Air Force commander, visited the 461st Air Control Wing.**

## Also in December

### Temporary phasing facilities in place

The Robins Medical Clinic in Bldg. 700 will be renovated during the next two years. During that time, the \$28.9 million project will be completed in four phases; temporary phasing facilities will hold personnel while construction is completed.

### JSTARS in multicomponent exercise

Operators from the 116th Air Control Wing and the 138th Military Intelligence Company provided real time situational awareness to F-16 Fighting Falcons, AH-64D Apache Attack Helicopters and ground forces during Operation Carolina Thunder. The multistate, multicomponent, collective training exercise conducted during the South Carolina National Guard drill weekend, involved more than 650 participants from South Carolina, North Carolina, Georgia and Tennessee National Guard units.

### Partnership saves money, yields results

More than 30 Warner Robins Air Logistics Complex employees received a certificate in Industrial Safety and Health through the Georgia Institute of Technology during a ceremony Dec. 4.