



**FIRST LOOK**  
AFLCMC commander visits Robins

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**PULL!**  
Trap and Skeet available at Robins

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# ROBINS REV-UP

'Team Robins - Performing to Our Potential'

'Making Tomorrow Better than Today'

Dec. 5, 2014 Vol. 59 No.48

## The Big Picture

JSTARS provides unique capability during multicomponent exercise

BY TECH. SGT. REGINA YOUNG  
116th Air Control Wing Public Affairs

from South Carolina, North Carolina, Georgia and Tennessee National Guard units.

Operators from the 116th Air Control Wing and the 138th Military Intelligence Company provided real-time situational awareness to F-16 Fighting Falcons, AH-64D Apache Attack Helicopters and ground forces during Operation Carolina Thunder.

Using the one-of-a-kind battle management, command and control, intelligence, surveillance and reconnaissance capabilities of the E-8C Joint STARS, the Airmen and Soldiers provided targeting data and intelligence for attack aviation, fighter attack and friendly maneuver forces in the vicinity of the Savannah River Site near Augusta, Ga.

The multistate, multicomponent, collective training exercise conducted during the South Carolina National Guard drill weekend, involved more than 650 participants

► see PICTURE, 3



U.S. Air National Guard photo by TECH. SGT. REGINA YOUNG

Army Capt. Christopher Thornton, left, 138th Military Intelligence Company deputy mission crew commander, provides Capt. Michelle Roberts, 118th Infantry Battalion deputy intelligence officer, South Carolina National Guard, hands-on training at his work station during exercise Operation Carolina Thunder.

## 9th AF commander: It matters what you do ... Thank you

BY JENNY GORDON  
jenny.snider.ctr@us.af.mil

The commander of the Ninth Air Force, Maj. Gen. H.D. Polumbo, and command chief, Chief Master Sgt. Scott Fuller, visited Robins Nov. 24 through 26 for an up-close opportunity to see the men and women of the 461st Air Control Wing who work on the Joint Surveillance Target Attack Radar System.

As part of last week's visit, Polumbo flew a brief training mission onboard an E-8C aircraft, something he stressed was critical in learning what responsibilities occur in the field.

"What I learned is what it takes to make this mission happen, and how it's challenging to do it quick-



Polumbo

ly," said Polumbo during a 461st ACW All Call. "When called upon we need to be quick at it, to be very efficient, professional and precise - that's what we do every day."

He said that as a performance-based Air Force, "when we fight, we win," and that's what the service is measured by.

► see WIN, 3



U.S. Air Force photo by TOMMIE HORTON

Construction of temporary phasing facilities began in mid-November. As each phase of the project is being completed, personnel will be moved into the facilities located just southeast of the current clinic. They will return to Bldg. 700 once functional areas have been renovated.

### CLINIC RENOVATION

## No break in service anticipated

BY JENNY GORDON  
jenny.snider.ctr@us.af.mil

The Robins Medical Clinic in Bldg. 700 will be getting some serious work done during the next two years.

"I'm excited to see this come to fruition. When the renovation is complete in the fall of 2016, our Medical Group will have a more modern and inviting environment for our patients as well as improved facilities for our staff," said Col. Shari Silverman, 78th Medical Group commander.

The \$28.9 million project, which will begin in March 2015, will be completed in four phases.

Construction of temporary phasing facilities began in mid-November. As each phase of the project is being completed inside, personnel will be moved into these facilities located just southeast of the current clinic.

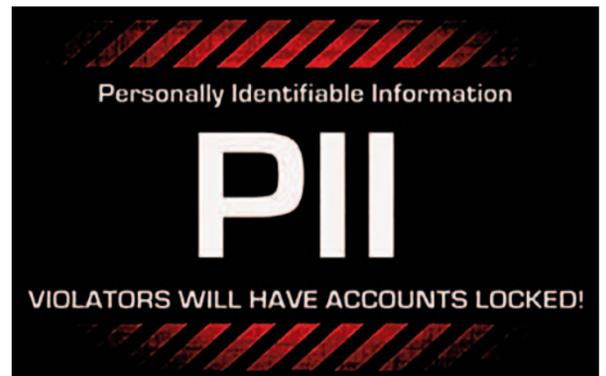
They will return to Bldg. 700 once their functional areas have been renovated.

"During the renovation, we don't anticipate any break in services and plan to maintain the highest levels of customer service possible," she said.

Each phase of the project will last about six months. The repair and reconfiguration of Bldg. 700 - 70,000 square feet - will include improvements to utilities, electrical service, communications and building systems.

The clinic's mission has changed from its original inpatient function to an outpatient clinic, resulting in unnecessary operations, and maintenance and energy costs. The building was constructed in 1967.

The 78th MDG will coordinate with the Air Force Medical Support Agency's Health Facilities Division project manager on functional requirements, transition plans, and operation and maintenance of the completed facility.



## New virtual assistant helps stop breaches

Personal information safeguard tool scheduled for rollout today

**JOINT BASE SAN ANTONIO-LACKLAND, Texas** - The Digital Signature Enforcement Tool is scheduled for Air Force-wide integration today.

The tool provides Microsoft Outlook email users with an interactive, automated virtual assistant to help ensure the security of personally identifiable information.

"I can't overstate the operational importance of preventing PII breaches," said Maj. Gen. B. Edwin Wilson, commander of 24th Air Force and Air Forces Cyber. "It's not an

IT problem, it's a Total Force problem and DSET is an effective tool the Total Force can use, right now, to help reduce inadvertent PII breaches."

Beyond potential identity theft, PII breaches can lead to significant compromises in operational security.

For example, a well-meaning member working to meet an operational deadline sends an unencrypted email, containing PII on several unit members, to a "non .mil" email account.

The sender could be

► see BREACHES, 6

## FRIDAY FLYBY: Distinguished Civilian Award nominations sought, Page 4

### Team Robins to participate in local festivities

The following holiday parades will be taking place in the local area with base representatives in their lineups:

#### Today

Cochran, 7 p.m.

#### Saturday

Warner Robins, 10 a.m.

Unadilla, noon

Dublin, 2 p.m.

Perry, 4 p.m.

Hawkinsville, 5 p.m.

Fort Valley, 5 p.m.

Centerville, 7 p.m.

#### Sunday

Macon, 3 p.m.

### Tree Lighting

The chapel will host its annual tree lighting ceremony today from 5 to 5:30 p.m. on the chapel lawn. The event will conclude with the arrival of Saint Nicholas.

Children will have the chance to visit with Santa, and cookies and hot chocolate will be provided.

For details call DSN 468-2821 or (478) 926-2821.



**"Prevent the Worst, Put Safety First!"**

**Weekend Weather**

**Friday**  
67/52



**Saturday**  
66/51



**Sunday**  
64/47



# SECOND FRONT

## FIRST LOOK

### AFLCMC commander gets taste of Robins

U.S. Air Force photo by TOMMIE HORTON

Lt. Gen. John Thompson, the new Air Force Life Cycle Management Center commander, addresses Robins employees at an All Call Monday in the Museum of Aviation. This was Thompson's first visit to Robins since taking command of the organization. AFLCMC is the single center responsible for total life cycle management covering all aircraft, engines, munitions and electronic systems.



## ALL IN

### A DAY'S WORK

#### Desiree Collier

**UNIT:** Air Force Life Cycle Management Center

**JOB TITLE:** Technical data technician

**TIME IN SERVICE:** 8 years

**HOMETOWN:** Perry



**What does your work involve at Robins?** "My work entails receiving engineering requests and emergency buy requests from out of state areas, and determining which engineer to assign them to in the quickest amount of time. I am also the timekeeper for my division, so I have to review all time and make changes as necessary each pay period. Another responsibility I have is records keeping. I am the records custodian and maintain the division's electronic file."

**How does your work contribute to the Robins mission?** "My work with engineering requests directly supports the warfighter, so it definitely supports the Robins mission."

**Who has been the biggest influence in your life?** "Daniel, my husband of 38 years. He stood behind me when I took a sizable cut in pay to come out here to the base. He has been more than a husband; he is a partner and a friend."

**What do you enjoy most about your work?** "The thing I enjoy most about my work is the people. Being the timekeeper, I know everyone in my division and have a great working relationship with everyone. It makes it wonderful to come to work with conditions like that."

**What is something people would be surprised to know about you?** "I played competitive A-league travel ball softball, travelling as far as from Montgomery, Ala., to Miami, and all around Central Georgia."

## Another tool for their toolboxes



U.S. Air Force photos by RAY CRAYTON

Left, Todd Suber, International Association of Firefighters Local F-107 president, listens during the recent union Resiliency and Sexual Assault Prevention and Response Training at the Robins Conference Center. The training was provided to American Federation of Government Employees 987 union employees too. Above, 1st Lt. Diana Hall, SAPR Office, gives a briefing. The SAPR team provided an overview of the reporting process for alleged sexual assaults.



### Controlled burns planned next week

Controlled burns are scheduled to begin Wednesday in three areas on the

south side of the base and will take two weeks to complete.

The areas include the site of the future solar farm, off of Marchbanks Drive; a laydown yard which was recently cleared; and Longleaf Pine Forest. The burns will be conducted by the Georgia Forestry Commission and 78th Civil Engineer Group Environmental staff. The base fire department will provide oversight.

Debris piles at recent logging sites are scheduled to be burned. The piles are likely to smolder for a few days.

### BAH recertification deadline approaches

Airmen who receive with-dependent rate Basic Allowances for Housing are required to complete a new AF Form 594 and provide a copy of their supporting documentation such as marriage certificate, birth certificate or approved dependency application.

Members may come by the 78th Comptroller Squadron Finance Office, Bldg. 301, East Wing, weekdays from 8:30 a.m. to 3:30 p.m. or the Bldg. 905 lobby on Mondays from 10 a.m. to 2 p.m.

## PICTURE

Continued from 1

The JSTARS crew welcomed Army Capt. Michelle Roberts, a South Carolina National Guard deputy intelligence officer aboard.

“Having Capt. Roberts aboard is a great asset,” Maj. Kenneth Billings, 128th Airborne Command and Control Squadron mission crew commander, said. “She’s able to provide insight to what the South Carolina National Guard needs from us.

During the flight, Roberts acted as the ground liaison officer supporting military intelligence operations using the equipment and learning first-hand about the



U.S. Air National Guard photo by TECH. SGT. REGINA YOUNG

**U.S. Air Force Capt. Rob Ferguson, 116th Air Control Wing combat systems officer, monitors and adjusts his screen.**

JSTARS capabilities.

“From an intelligence perspective, JSTARS provides the overall common operation picture from air to ground, and we can use that to relay where the enemy threat actually is,” Roberts said.

According to Billings, the benefit of JSTARS is that it’s a manned platform versus being remotely

operated from a ground.

“Having operators onboard the aircraft allows us more flexibility in ever-changing operational environments,” he said.

Training exercises like this one are a step toward strengthening relationships with different states and components that exist in the National Guard.

## WIN

Continued from 1

“It matters what you do every day,” he said. “I continually get messages from my peers who say folks from Robins do great work. When you do high-performing tasks – and you do them well repeatedly – people notice. I’m here to tell you, thank you. It matters.”

Chief Master Sgt. Fuller earlier visited the 461st Maintenance Squadron’s Propulsion Shop and the Maintenance Training Flight, had breakfast with several 461st ACW Airmen and their supervisors, and toured the 53rd Combat Airfield Operations Squadron.

Strong supervision and bold leadership are key messages both leaders reiterated during their visit.

“It’s not just something we say; it’s something we believe in and live by,” said Fuller.

Working in partnership with the 116th

Air Control Wing, it was noted how important the relationship is that makes up Team JSTARS.

“I can’t overemphasize the importance of working well with the 116th ACW,” said Polumbo. “Our teammates in the Georgia Guard are absolutely critical to the mission.”

A question-and-answer period included topics focusing on Air Force subcultures (active duty, Guard and Reserve), evaluation systems, airframe recapitalization efforts and integrating the 53rd CAOS.

Polumbo and Fuller also visited Headquarters Air Force Reserve Command for an office call with Maj. Gen. Richard Haddad, AFRC vice commander.

The 461st is part of the Ninth Air Force, headquartered at Shaw Air Force Base, S.C., which is responsible for ensuring agile combat support capabilities of eight wings and three direct reporting units.

THINK OPSEC EVERYDAY, EVERYWHERE

# AROUND THE AIR FORCE

## 'Whiskey' to perform recovery mission

**WRIGHT-PATTERSON AIR FORCE BASE, Ohio (AFNS)** – The Air Force has officially designated the new Combat Rescue Helicopter as the HH-60W.

The need to acquire a new personnel recovery capability resulted in the June contract award to Sikorsky for eventual production and fielding of up to 112 aircraft with a potential value of about \$7.9 billion.

"The formal designation of HH-60W for the Combat Rescue Helicopter is a significant step in the process for replacing the Air Force's personnel recovery fleet of aging HH-60G Pave Hawk helicopters," said Col. Michael Schmidt, program executive officer for Intelligence, Surveillance, Reconnaissance and Special Operations Forces.

Under Air Force Life Cycle Management Center management, Sikorsky will develop a derivative of the UH-60M Black Hawk for the Air Force's rescue mission.

The aircraft will feature increased internal fuel capability, compared with today's HH-60G, giving the HH-60W the range, while increasing its internal cabin space.

The HH-60W, referred to as the 60-Whiskey, will replace Pave Hawks which began service in 1982. The official name of the HH-60W will be determined at a later date.

"Successful execution of the Combat Rescue Helicopter program is essential to meet the continued demanding personnel recovery mission in today's challenging operational environment," said J. David Schairbaum, Combat Rescue Helicopter System Program Manager. "The CRH program office is working closely with Sikorsky to ensure the newly designated HH-60W is delivered on schedule and within cost."

Using a tested platform already in production and integrating features currently in use on other aircraft helps control risk. The next major step, System Requirements Review, is scheduled for fiscal 2015, and initial deliveries are expected to begin in fiscal 2019.



Copyright 2013 Sikorsky Aircraft Corporation photo illustration used with permission.

The Air Force plans on acquiring more than 100 of the HH-60W to perform future personnel recovery missions. Initial deliveries are expected in fiscal 2019.

## Distinguished civilian award nominations sought

**JOINT BASE SAN ANTONIO-RANDOLPH, Texas** – Air Force officials are accepting nominations for the 60th Annual Department of Defense Distinguished Civilian Service Award.

This is the highest award presented to defense department career civilian employees whose careers reflect exceptional devotion to duty and extremely significant contributions of broad scope to the efficiency, economy or other improvements in the operation of the department.

Each major command, field operating agency and direct reporting unit may submit only one nomination.

Organizations and base-level personnel must contact their major command, field operating agency or direct reporting unit for applicable suspense dates and nomination procedures.

Nominations are due to the Air Force Personnel Center by Feb. 24.

For more information about other personnel issues, go to myPers at <https://mypers.af.mil>.

## In Other News

### Air Force announces AFMC senior leader moves

**WRIGHT-PATTERSON AIR FORCE BASE, Ohio** – Air Force officials announced Nov. 20, the senior leader appointments of two Air Force Materiel Command general officers.

Brig. Gen. Mark K. Johnson will become commander of the Oklahoma City Air Logistics Complex, Tinker Air Force Base, Okla. He is currently the commander of the Defense Logistics Agency-Aviation, Defense Logistics Agency, Richmond, Va.

Johnson will succeed Brig. Gen. Donald Kirkland, the current OCA-ALC commander.

Kirkland will become the director of logistics at Headquarters AFMC, Wright-Patterson Air Force Base, Ohio.

### NORAD preparing to track Santa's flight

**PETERSON AIR FORCE BASE, Colo. (AFNS)** – The North American Aerospace Defense Command's NORAD Tracks Santa website, <http://www.noradsanta.org>, launched Dec. 1, featuring a mobile

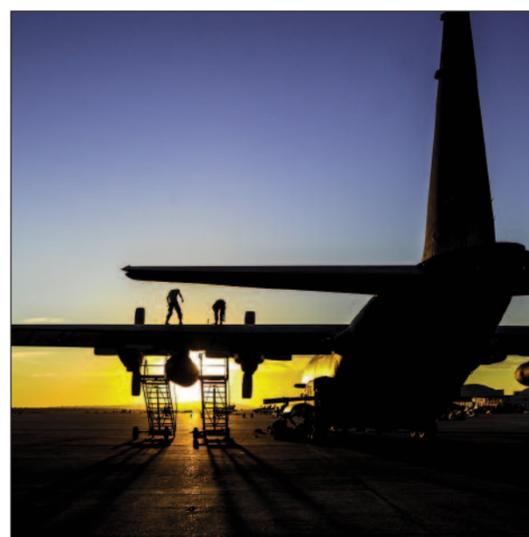
version, a holiday countdown, new games and daily activities and more.

Official NORAD Tracks Santa apps are available in the Windows, Apple and Google Play stores, so parents and children can countdown the days until Santa's launch on their smart phones and tablets.

Also new this year, the website features Santa's elves in the North Pole Village. NORAD Tracks Santa is introducing the newest elf and asking the public to help choose the perfect name for him. Details can be found via NORAD Tracks Santa social media or in the "Name the Elf" video in Santa's North Pole Movie Theater at [www.noradsanta.org](http://www.noradsanta.org).

At 6 a.m. EST, trackers worldwide can speak with a live phone operator to inquire as to Santa's whereabouts by dialing the toll-free number 1-877-HI-NORAD (1-877-446-6723) or by sending an email to [noradtrackssanta@outlook.com](mailto:noradtrackssanta@outlook.com). Any time on Dec. 24, Windows Phone users can ask Cortana for Santa's location, and OnStar subscribers can press the OnStar button to find Santa.

NORAD Tracks Santa started in 1955 when a local media advertise-



U.S. Air Force photo by SENIOR AIRMAN CHRISTOPHER CALLAWAY

## Takin' care of business

AC-130U Spooky gunship Airmen from the 1st Special Operations Aircraft Maintenance Squadron work on an AC-130U at Marine Corps Air Station Miramar, Calif. While at the Marine base, the unit participated in an emergency deployment readiness exercise.

ment directed children to call Santa direct -- only the number was misprinted. Instead of reaching Santa, the phone rang through to the crew commander on duty at the Continental Air Defense Command Operations Center.

## PERSPECTIVE

# Shirts to supervisors: Four things you should know

Here are four tips for all supervisors from Fairchild Air Force Base, Wash. first sergeants:

**A two-minute conversation can solve a lot of problems.**

"Often supervisors don't know which Air Force instruction to reference, where to begin or where the discussion point is; we'll tell them," said Senior Master Sgt. Kevin Newsom, the 92nd Civil Engineer Squadron first sergeant. "Most first sergeants have the Professional Development Guide and chapters memorized, and I'll tell you right down to the section, 'Why don't you read this? And when you finish that, look at this AFI.'"

According to Newsom, first sergeants are supervisors' go-to for refer-

als, AFIs, and rules in general, but it's the perspective they're going to give that's most important.

If the two-minute conversation doesn't resolve an issue, first sergeants rely on each other daily to get the right answer to the right people.

**We aren't here to judge, we're here to guide Airmen through the process.**

"When we have an Airman who's in trouble or in a situation, we're the one person who stays unbiased," said Master Sgt. Aron Garrard, the 336th Training Group, 22nd Training Squadron first sergeant. "I'm not here to judge, I'm here to help (Airmen) through the process. I'm going to give them everything they need.

"We're not going to hug you, but we are going to get you through it," he said. "We're going to help you get rehabilitated and back in the mission where we need you."

**We thrive in the gray area.**

"If a situation is black and white, it should be handled at the lowest level," said Master Sgt. Adam Forbes, the 92nd Logistics Readiness Squadron first sergeant. "If it's black and white, supervisors should be able to refer to the AFIs to handle it. We mostly work in the gray area where nothing is black and white."

**You can't always be the feel-good police.**

Supervisors need to have honest, candid conversations, Forbes said. Tell

your Airmen when they're doing well and when they're not. And you have to tell them why they aren't doing well; you can't dance around it. You can't always be the feel-good police.

Force management, fitness test failures, financial and relationship problems are just some of the tough topics supervisors must address.

"There's some things you don't want to talk about; not everyone is good with conflict," Newsom said. "And if you're not comfortable, and if it's important to you and you know you're not going to get it right, work with us."

– *Tech. Sgt. Vanessa Kilmer*  
92nd Air Refueling Wing  
Public Affairs

## ROBINS REV-UP

COMMANDER  
Col. Christopher Hill

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## SUBMISSION GUIDELINES

Submissions must be received by 4 p.m. Wednesday, the week prior to the requested Friday publication.

They should be e-mailed to [lanorris.askew.ctr@us.af.mil](mailto:lanorris.askew.ctr@us.af.mil) and [vance.janes@us.af.mil](mailto:vance.janes@us.af.mil)

Submissions should be of broad interest to the base populace. For information, call Lanorris Askew at 472-0806.

## DELIVERY

To report delivery issues, call 472-0802.

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## 'Pull!' Robins shooters improve their aim

BY HOLLY  
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U.S. Air Force photo by Airman 1st Class George Goslin

**For more information on the Robins Trap and Skeet Range, call Bill Gurr, Outdoor Recreation director, at 926-4001 or Dennis Carls, Robins Skeet Club president, at (478) 365-4920.**

participate in more than 50 tournaments a year and are National Skeet Shooting Association certified," he said. "State champions, past world champions and numerous awards were won just this year."

FSS is looking into bringing back Tuesday or Thursday evening squadron leagues," Gurr said.

Outdoor Recreation has a single-airman program that provides skeet experience with instruction.

"It's the best real-life video game you'll ever play, and it's free to single Airmen," Gurr said.

"Club members are also adding archery targets, for those who need practice for archery hunting."

There are many functions planned for next year.

"In March, there'll be a Trap league starting," he said. "We're also planning on hosting a NSSA skeet tournament and numerous fun shoots. If you've never shot skeet or trap, come out and one of our shooters will give you some pointers."

### TARGETING SUCCESS

• Dennis Carls took 2nd place High overall in the C Class at the Mini World Warm-up and 9th place high overall in the C Class at the World Skeet Championship in San Antonio. He also took 1st place in 28 Gauge in C Class at the Zone 4

Skeet Championships in Jacksonville, Fla.

• Jody Bentley took high over all in E Class at the Krieghoff Masters in Savannah, 1st place 20 gauge skeet in D Class at the Budweiser Open in Griffin, Ga., and 4th place at the Zone 4 championship 20-Gauge Class.

• Jim Kaari took 3rd High overall at the Georgia State Championship in Covington, Ga., and earned the 2014 Skeet Club Championship at the Ocmulgee River Gun Club.

• Roland Berry took a Retired Military Champ At Hot Times on the River at Ocmulgee River Gun Club.

• William Gilbert, a collegiate shooter for Georgia Southern University, who practices at Robins took 3rd in collegiate 12 gauge doubles at the Krieghoff Masters in Savannah.

• Charles Knight took 4th High overall in C Class at the Krieghoff Masters.

• Bill Wilson took 1st place high overall at the Georgia, North Carolina, South Carolina Championship. He also took 4th place at the Armed Forces Championship in Texas.

Robins was recently represented by Carls and Wilson at The World Skeet Championships in San Antonio. At the Zone 4 Skeet Championships in August 2014, Bentley, Wilson and Carls made a strong showing and brought home numerous medals to Middle Georgia.

At the Georgia State Skeet Championship in June 2014, Kaari, Wilson and Carls placed respectively in their classes.

Skeet shooting – which began as a tool for World War II aerial gunners to hone their skills – is a popular sport available right here on base.

Robins has an upgraded, modified facility with three skeet ranges and one trap range.

The sport calls for participants to shoot fast-moving clay disks – known as clay pigeons – propelled into the air from two fixed stations called high and low houses.

One round of skeet or trap is usually 25 targets.

The Robins Air Force Base Trap and Skeet Range, is located in the wooded area beyond Scout Lake, and is available to base ID cardholders on Sundays from noon to 6 p.m.

The Robins Skeet and Trap Club currently operates the range on Thursdays, from 4:30 to 8 p.m. and Saturdays from 10 a.m. to 1 p.m. Club members can be placed on a base entry access list on a restrictive basis.

Bill Gurr, 78th Force Support Squadron Out-door Recreation director, said it doesn't matter if you're a novice or an expert.

"The skeet and trap ranges have everything needed to get started: gun rentals, clay pigeons, ear protection and eye protection," Gurr said. "Just bring your own ammo (12- or 20-gauge shotgun shells)."

Cost is \$4 for 25 clay pigeons and \$3 to rent a gun – or \$7 per round of 25 pigeons.

Gurr said Robins is aiming to take shooters' experiences higher.

"The Robins Skeet and Trap club has a core group of members who

Safety saves lives. Start your savings account today

# CHAPEL EVENTS

FRI	SAT	SUN	MON	TUE	WED	THUR
5	6	7	8	9	10	11

## ROBINS Air Force Base Chapel



**Holiday Calendar**  
For more information  
on chapel events and  
services,  
call DSN 497-2821  
or 468-2821.

### Protestant Holiday Calendar

**Sunday** – Second Sunday of Advent Gospel Service 8 a.m. at Chapel Annex; Worship Service, 11a.m. at Base Theater  
**Dec. 14** – Third Sunday of Advent Gospel Service 8 a.m. at Chapel Annex; Worship Service, 11a.m. at Base Theater  
**Dec. 21** – 4th Sunday of Advent Gospel Service 8 a.m. at Chapel Annex; Worship Service, 11a.m. at Base Theater  
**Dec. 24** – Candle Light Service 7 p.m.  
**Dec. 31** – New Year’s Eve Watch Night Service and Fellowship 6 p.m. to 2 a.m.

### Catholic Holiday Calendar

**Sunday** – Second Sunday of Advent Mass 9:30 a.m. at the Base Theater  
**Monday** – Feast of the Immaculate Conception, not a holy day of obligation, noon and 5 p.m. at the Base Theater  
**Dec. 14** Third Sunday of Advent Mass, 9:30 a.m. at the Base Theater  
**Dec. 21** 4th Sunday of Advent Mass, 9:30 a.m. at the Base Theater  
**Dec. 24** – Children’s Christmas Mass, 5 p.m.  
**Dec. 24** – Caroling Before Mass, 9:30 p.m.  
**Dec. 24** – Christmas Eve Mass, 10 p.m.  
**Dec. 25** – Christmas Day Mass, 9:30 a.m.  
**Dec. 31** – New Year’s Eve Mass, 5 p.m.  
**Jan. 1** – New Year’s Day Mass, 9:30 a.m.



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