



The 561st Aircraft Maintenance Squadron at Robins replaces about 27 miles of wire in each F-15 aircraft.



Biomedical services



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52nd CBCS deploys



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ROBINS REV-UP

February 3, 2012 Vol. 57 No. 5

NEWS

YOU CAN USE

Blood drives today

The Armed Services Blood Program will conduct a blood drive today from 8:30 a.m. to 1:30 p.m. at the Fitness Center Annex basketball courts in Bldg. 301.

The American Red Cross will also conduct a blood drive today from 7:30 a.m. to 1:30 p.m. in Bldg. 640, and from 8:30 a.m. to 2:30 p.m. in Bldg. 210.

The ASBP plays a key role in providing quality blood products for service members and their families in both peace and war.

The American Red Cross collects blood in support of civilian agencies and for national disasters.

For more information, call 2nd Lt. Kristen MacBride at 497-5262.

Register to donate at www.militarydonor.com.

Gate closure

Gate 15, the National Guard gate, will be closed all day today. All other gates will maintain their normal hours of operation:

Gate 1 (Green Street): 5 a.m. to 6 p.m.

Gate 3 (Watson): open 24 hours.

Gate 5 (MLK): 5 a.m. to 6 p.m. (inbound only).

Gate 14 (Russell Parkway): 4:30 a.m. to midnight.

Upcoming Leadership Classes

The following classes are scheduled for February:

►Barry Bunn will present "Mentoring, Recognition, and Problem Solving" Wednesday from 2 to 4 p.m. in the Aerospace Sustainment Directorate executive conference room in Bldg. 301.

►Col. Evan Miller will present "Promote Collaboration & Teamwork, Problem Solving" Thursday from 2 to 4 p.m. in Bldg. 905, Room 141.

►Steven Zamparelli will present "Leadership: Credibility, Values and Vision" Feb. 15 from 7 to 9 a.m. in the Aircraft Maintenance Group large conference room in Bldg. 125.

►Doug Keene will present "High Velocity Tenets" Feb. 23 from 2 to 4 p.m. in Bldg. 905, Room 141.

Robins making round two VERA, VSIP offers

BY RICK BREWER

78th Air Base Wing Public Affairs

Base officials said Wednesday that more than 1,200 civilian employees have applied for voluntary early retirement and voluntary separation incentives offered as part of recent Air Force and local civilian workforce restructuring initiatives.

The base conducted an initial round of VERA/VSIP in the fall after the Air Force announced it would trim 16,500 civilian positions in fiscal 2012, including 452 at Robins. While any eligible employee could apply, offers were made primarily to those in service support and over hire

positions. The first round of VERA/VSIP resulted in 238 employees retiring or separating on Dec 31.

The application window for a second VERA/VSIP closed Sunday, and the base began making offers to employees Wednesday in conjunction with that. While some of the offers are tied to the Air Force reductions, it will also include offers to as many as 540 employees as part of changes in FY12 depot maintenance workload. This includes wage grade workers in the 402nd Maintenance Wing. Employees who accept the offers must retire or separate on April 30.

In a news release announcing

the second round of VERA/VSIP, Maj. Gen. Sharon Dunbar, Air Force director of force management policy, said the Air Force's workforce restructuring initiatives are designed to help the service reduce overhead, increase efficiency, and realign its limited resources with its most important missions.

"The Air Force recognizes the invaluable contributions of our civilian workforce, but also recognizes the fiscal constraints under which the Department of Defense and the government as a whole are operating," she said. "We are working to balance mission needs while taking care to minimize the effect on our cur-

rent permanent civilian workforce and their families.

"We are pursuing all available force management measures, to include civilian hiring controls, where required, with the goal of avoiding involuntary measures for our current permanent workforce," she added.

Max Wyche, director of personnel at Robins, said as of today there are no plans for another round of VERA/VSIP, nor is there a planned RIF, or (civilian) reduction-in-force.

Robins officials remain committed to utilizing all available voluntary workforce programs to achieve the desired reductions, he said.



Senior Airman Juan Gamez conducts a flight inspection on an engine of one of the KC-135s temporarily here from MacDill Air Force Base, Fla.

Robins hosts MacDill refuelers

BY JENNY GORDON

jenny.gordon.ctr@robins.af.mil

For the next several weeks, Robins will host members of the 91st Air Refueling Squadron from MacDill Air Force Base, Fla.

Part of the 6th Air Mobility Wing, 6th Operations Group, three KC-135s from MacDill's fleet will be temporarily stationed here due to current reconstruction of the base's runway in Tampa.

The 461st and 116th Air Control wings and 78th Air Base Wing have partnered to host 82 active-duty personnel

working operations, maintenance and missions support for the aircraft.

Flight planning and operations will continue out of Bldg. 12. The crew and aircraft arrived Jan. 26.

"When we arrived, everything was ready for us," said Maj. Christopher Callahan, detachment commander. "It is transparent to us – we might as well be operating out of MacDill with all the support that we've had."

Since their arrival, one plane has already flown local traffic patterns for air crew training and practiced landings.



U.S. Air Force photos by SUE SAPP

Airman 1st Class Dustin Tatem notates service performed on one of the refuelers here from MacDill.

Its mission is air-to-air refueling, and when not tasked from headquarters, supports local training requests from units across the southeast.

That can include requests from C-17s at Joint Base Charleston, S.C., F-15s from Eglin Air Force Base, Fla., or F-22s from Tyndall Air Force

Base, Fla., for example.

Requests for proficiency in air-to-air refueling are an important one, added Callahan, as personnel need to be current while performing overseas missions.

In the last year, the 91st ARS

► see **MACDILL**, 7

Vietnam War's top ace speaks at JSTARS annual awards banquet

BY MASTER SGT. ROGER PARSONS

116th Air Control Wing Public Affairs

One minute, 29 seconds. In about the time it takes to brush your teeth, Col. Charles B. DeBellevue scored his first two of six aerial victories in the Vietnam War.

Born in New Orleans and growing up in Louisiana, DeBellevue's first foray into flying came by way of the Civil Air Patrol as a teenager. Then, during an airshow, he had the opportunity to see the Air Force Thunderbirds perform.

"They were flying F-100 Super Sabres and I thought, that's what I

want to do," said DeBellevue.

Attending the University of Southwestern Louisiana on an ROTC scholarship, DeBellevue graduated with a degree in physics and started his career in the Air Force.

The eventual ace's first chance to live his dream of flying met with a bump in the road when he and most of his class washed out of pilot training. Not to be deterred, he went to school and earned his wings as an aerial navigator. As fate would have it, the Air Force had begun to put navigators as Weapons Systems Officers (WSOs) in the backseat of the F-4 Phantom II. When given the choice of being

a bombardier in a B-52 or a WSO in the F-4, it was an easy decision for DeBellevue. He chose the jet that he would fly into the history books as the top ace in the Vietnam War, the F-4.

After 18 months of stateside duty at Seymour Johnson Air Force Base, DeBellevue headed to Southeast Asia to fly with the famous 555th Tactical Fighter Squadron, the "Triple Nickel." In his first month he flew 28 combat sorties.

"We would spend four to six hours a day over North Vietnam," said DeBellevue.



U.S. Air Force photo by MASTER SGT. ROGER PARSONS

Retired Col. Charles DeBellevue, center, speaks to Tech. Sgt. James Ireson, left, 116th Aircraft Maintenance Squadron crew chief, and Col. Michael Gaspar, 116th Maintenance Group commander, during a tour of the E-8 Joint STARS, Jan. 19.

► see **ACE**, 3

THINK SAFETY

Days without a DUI: 54

Last DUI: 330th CTS

— courtesy 78th Security Forces

AADD

To request a ride, call

222-0013.



Safety slogan: "It's easier to ask a question than it is to fix a stupid mistake. Safety Always!"

A permissible exposure limit is a measurable limit set to protect workers against health effects of exposure to hazardous substances. It is directed by OSHA as federal law. Call Bioenvironmental Engineering at 497-7555 for more information.

TWO-MINUTEREV



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Check out Robins on Facebook or follow the base on Twitter. Get regular news updates and other base information. Visit www.robins.af.mil and click on the Facebook and Twitter links.

Page Two

UNIT PROFILE: 78th MDG Physical Therapy Flight

What it does

The physical therapy flight consists of six workers who provide clinically proven state-of-the-art rehabilitation care for more than 4,000 eligible active duty, guard and reserve members. The flight treats musculoskeletal conditions that encompass acute, chronic, and post surgical needs.

Why it matters

The physical therapy flight is focused on providing the right care at the right time in the patient's recovery process. The flight personnel pride themselves in providing individualized care, being able to recognize changes in progress, and adjusting treatment programs to ensure optimal return to full duty and fitness standards. Personnel work closely with downtown medical partners, to include orthopedics and physical therapy, which are part of many patients' recovery.



U.S. Air Force photo by SUE SAPP
Staff Sgt. Crissy Sharpe, right, assists Capt. LaJoyce House with stationary lunges during physical therapy.

By the numbers

2 Licensed physical therapists on staff.

37 Combined years clinical expertise by the physical therapists.

9K+ Patient encounters in fiscal 2011.

5K+ Treatments performed by physical therapy technicians in fiscal 2011.

What they say



Master Sgt. Jonathan Lee
 Physical Therapy NCOIC

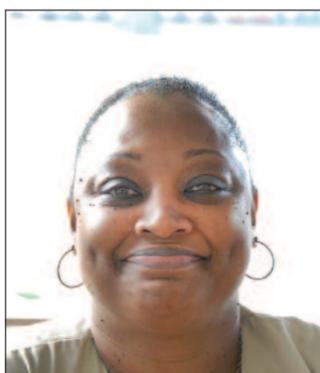
"Physical therapy is a very rewarding career field, because what we do from a rehab perspective has a direct impact on a person's physical and mental well-being. Knowing that I've helped someone get better gives me a sense of fulfillment, and reinforces that what we do really matters."



Staff Sgt. Crissy Sharpe
 Physical Therapy craftsman

"I love my job because I enjoy seeing the progress that people make after an injury or surgery, and ultimately having them return to full duty and get back to doing activities they enjoy."

In the Spotlight



Monica Williams

TITLE: Child development specialist, CDC West.

BACKGROUND: Has been at Robins for seven years; currently working with preschoolers.

HOMETOWN: Berrien County, Ga.

"My passion for children, and caring and trying to make a difference in a child's life made me want to pursue this type of work. And, of course, having my own child made me want to care for others."

"My favorite time of the day is morning group time. We talk to one another and build communication skills."

"An accomplishment in my life I'm most proud of was receiving my early childhood degree. It opened many doors."

"Growing up, my role models were my parents. My husband and my daughter inspire me now."

"I love playing basketball, walking in the afternoons and shopping."

"A favorite meal I like to prepare for my family is steak, baked potatoes and salad."

"Our favorite vacation spot is Orlando, Fla."

Celebrating the Robins Biomedical Sciences Corps

BY JENNY GORDON

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The mission of the Air Force Biomedical Sciences Corps at Robins is to provide excellent customer service and scientific expertise.

For the first time here, Jan. 23 through 27 was recognized as BSC Week to recognize professionals from across various specialties.

Now in its 47th year, the BSC was created in 1965 as a separate entity from the Air Force Medical Service Corps.

There are 17 BSC specialties – of which 10 are represented within the 78th Medical Group.

They include physical therapy, optometry, physician's assistants, audiology and speech pathology, clinical psychology, clinical social work, bioenvironmental engineering, public health, pharmacy and biomedical laboratory.

In the Air Force Medical Service, including the BSC, there are separate corps, including those for medical services, nurses, administrators and dentists.

"What makes the Biomedical Sciences Corps so different from other services is its diversity," said Col. James Dienst, 78th MDG commander. "As a patient moving through the clinical process here, you will touch multiple BSC's and not even know it."

"We are bigger than people think, and happen to be one of the larger



U.S. Air Force photos by SUE SAPP
Above, L-R, Master Sgt. Kirsten Guy, independent medical technician, assists with a patient while Maj. Mia Neurell, physician's assistant, uses a cyro pen to remove a lesion.

Below, Maj. Ember Johnston inserts a needle into a patient. The dry needling relieves knots in muscles called trigger points.

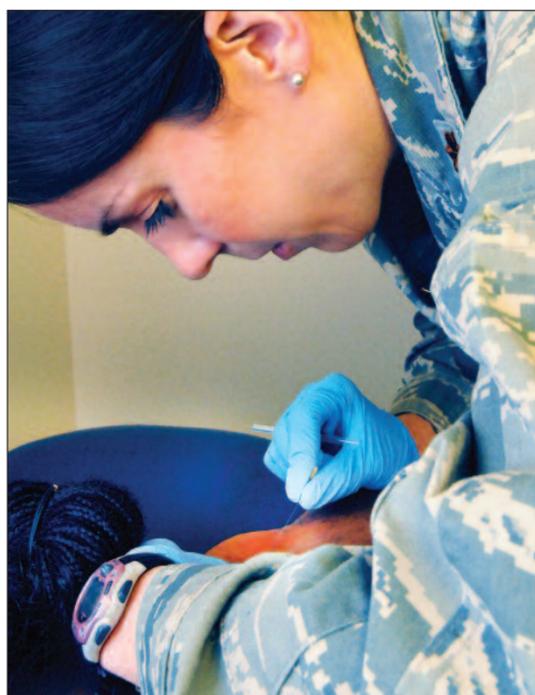
medical groups in the Air Force that is not a hospital," he added.

There are currently 67 officers assigned to the group; 27 in the BSC.

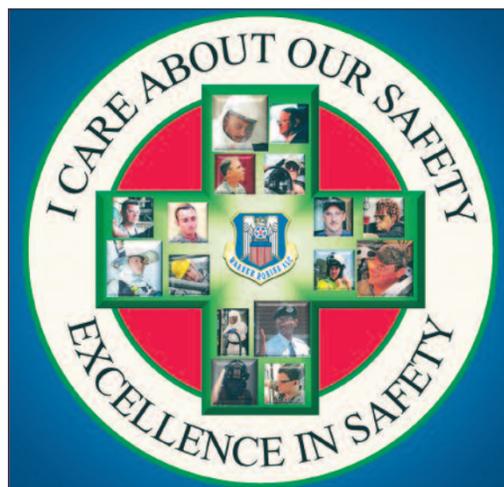
They are included among about 500 active duty personnel, civilians and contractors who make up the workforce.

Including services offered in the base clinic, there are also programs from occupational medicine, bioenvironmental, drug testing and the Health and Wellness Center.

As part of the celebration, days were designated to highlight active duty, civilians and contractors; and mental health, the employee assistance program, optometry, pharmacy and lab, therapy and rehabilitation, hearing conservation,



public health and food safety. Spotlights were also conducted on former and current deployed members.



Weekly talks lead to safer work environments

BY JENNY GORDON

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guest speaker.

The type of topics which have been hosted include office and industrial ergonomics, seat belt safety, back injury prevention, texting and driving, using fall protection, heart attacks, lighting safety and home security, to name a few.

After the topic information is covered, the group uses a standard agenda to discuss the status of the Employee Involvement Board entries, and each Safe Site's Gold sustainment initiatives.

The meeting is never adjourned without going around the room to provide each member an opportunity to ask questions and share.

"It serves as an avenue of communication, and a means to keep the employee-owned VPP fire burning," said Russ Mills, 402nd MXSG Operations Flight chief.

Each Tuesday, employees and supervisors from the 402nd Maintenance Support Group Voluntary Protection Program safe sites gather to discuss safety, occupational health and wellness.

The one-hour VPP safe site "Cross-Talk" encourages sharing and learning.

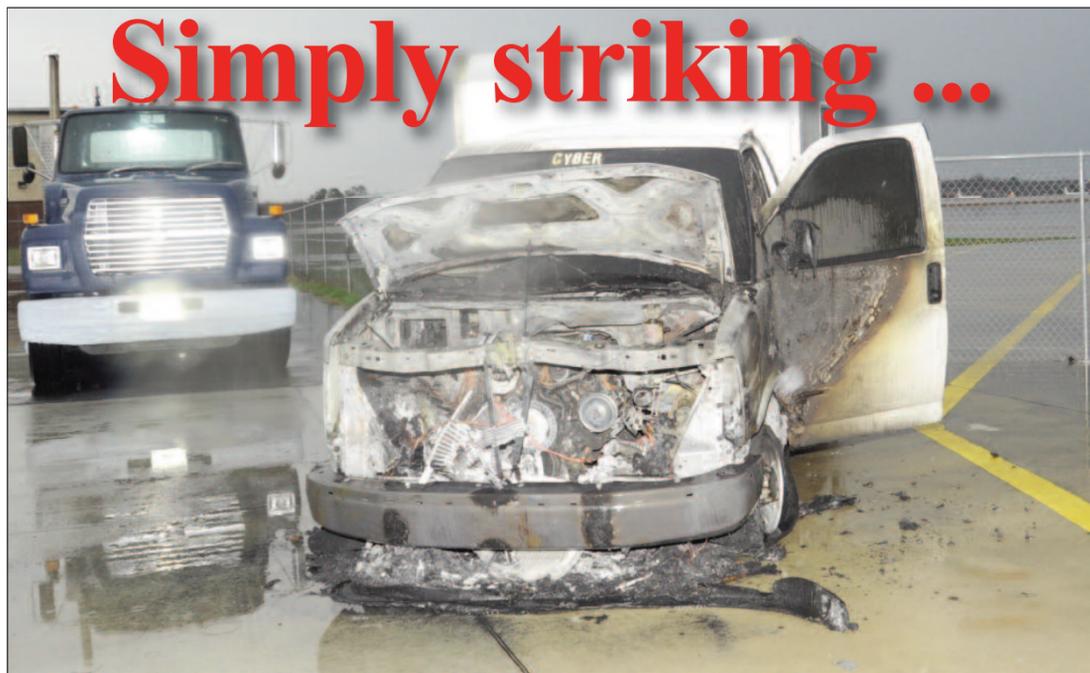
Representatives from all 12 flights, consisting of industrial and engineering services, and staff offices, rotate weekly to host Cross-Talk and share ideas.

Each week a different flight hosts the session.

The host flight selects a specific on- or off-duty topic to present.

Once a topic is selected, the host will either conduct the research and design slides and hand-outs, or invite a subject-matter expert to serve as the

REPORT SUSPICIOUS ACTIVITY TO 468-EYES



U.S. Air Force photos by RAYMOND CRAYTON

The government vehicle above was damaged after being struck by lightning during a thunderstorm Jan. 14. Georgia will observe Severe Weather Awareness Week Monday through Feb. 10. In an average year, the state of Georgia experiences six days with tornadoes, seven days with large hail greater than or equal to 1 inch, and 19 days with storms which produce damaging winds.

Severe Weather Awareness Week kicks off Monday

Georgia will observe Severe Weather Awareness Week Monday through Feb. 10.

At Robins, the week is spearheaded by the 78th Operations Support Squadron's Weather Flight. This year's emphasis continues to be on preparedness.

"Severe weather continues to impact lives in middle Georgia," said Capt. Devan Lynch, weather flight commander. "(With) the occurrence of two significant tornadoes within a 40-mile radius of Robins in the last four years, coupled with several dozen reports of damaging winds and hail, we have to be ready for anything. There simply is no place for a complacent attitude."

Severe weather conditions such as strong thunderstorms, large hail, damaging winds, flash floods and tornadoes all threaten this region, and a good awareness effort considers them all. In an average year, the state of Georgia experiences six days with tornadoes, seven days with large hail greater than or equal to 1 inch, and 19 days with storms which produce damaging winds.

This year, weather flight team members will be disseminating severe weather literature to Team Robins. In partnership with the Houston County Emergency Management Agency and the National Weather Service, base employees who are residents of the county will be provided addi-

tional information on emergency notification processes such as CODE RED alerts and NOAA weather radio purchase assistance vouchers.

"We were very impressed last year with the response of the Robins community and want to do even better this year," said Roddy Nixon, Jr., weather flight science and training officer.

Tech. Sgt. Jodi Janssen, weather flight mission services NCOIC agreed.

"All individuals should heed to a simple concept; a watch implies preparation and a warning requires immediate action," he said.

The weather flight and its collaborating partners emphasize that it's critical for individuals, families, businesses, and communities to have plans, test those plans, and adjust their plans as needed.

The Robins weather flight encourages everyone to know safe evacuation routes and shelter locations, to stock emergency kits, and to practice disaster response.

Information can be downloaded by clicking the "weather" link on the right-hand side of the Robins Air Force Base public homepage at www.robins.af.mil.

Applicable severe weather watches and warnings for Robins include:

► **Tornado Watch:** Conditions are favorable for the development of severe thunderstorms and tornadoes in and close to the watch

area.

► **Tornado Warning:** Issued when a strong rotation in a thunderstorm is indicated by Doppler weather radar or a tornado is sighted by trained personnel.

► **Severe Thunderstorm Watch:** Conditions are favorable for the development of severe thunderstorms in and close to the watch area. A severe thunderstorm contains hail larger than 3/4 of an inch in diameter or damaging winds greater than 58 mph (50 knots or greater). Isolated tornadoes are also possible.

► **Severe Thunderstorm Warning:** A severe thunderstorm is indicated by Doppler weather radar or sighted by trained personnel. A severe thunderstorm contains hail larger than 3/4 of an inch in diameter or damaging winds greater than 58 mph (50 knots or greater). Isolated tornadoes can and do occur with little warning.

► **Lightning Watch:** Conditions are favorable for the development and occurrence of lightning in and close to the watch area.

► **Lightning Watch:** Issued when lightning has been observed within a designated radius.

NOTE: When severe weather is forecast, a message is sent to the Robins Command Post, which uses either the Giant Voice or siren system to alert the base populace.

— Courtesy 78th OSS Weather Flight

Robins forum sheds light on energy future for base, command

BY KENDAHL JOHNSON

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About four years ago, Robins started an energy awareness and conservation program which has achieved positive results.

Attendees at a recent Energy Forum here highlighted the program, discussing what has worked and what hasn't to help chart a way ahead for the program.

About 40 attendees spent two days discussing the state of energy reduction efforts in the AFMC and at Robins. The aim was to provide energy program updates and initiatives to base leaders, and solicit inputs on improvements.

"It was a chance to review our plans for the future with other bases and Air Force agencies, and determine the next steps for conserving energy at Robins," said Terry Landreth, 78th Civil Engineer Group. "Overall, I think we accomplished that. It was a successful event."

Robins is working to help the Defense Department achieve its goal of reducing overall energy intensity 30 percent by Sept. 30, 2015.

(Intensity is a measure of the amount of energy consumed per square foot of facility space). Despite positive results from various energy-reduction initiatives, the base as a whole has only decreased its energy intensity by about 5 percent.

"It's not the best picture; we still have a lot of work to do," said Dave Bury, base energy manager.

One area discussed during the forum was metering, which supports billing measurements and helps verify conservation results. More than 400 meters have already been installed at Robins, and the base aims to widely expand metering, as well as correct and certify current meters to ensure they're providing accurate data.

Dozens of other ideas were bandied about during brainstorming sessions at the forum. Participants discussed base-level and headquarters-level energy-saving ideas they felt would have the most impact with the following criteria in mind: supportable, executable, sustainable, affordable, flexible and reliable.

Also discussed were the results of five independent energy analyses conducted at Robins during the past three years. Each analysis resulted in finding unique opportunities to reduce demand, increase supply and lower costs.

"We came up with some really great ideas," said Col. Mitchel Butikofer, 78th Air Base Wing commander. "The challenge is implementing these ideas. We need to sit down and prioritize and determine what action items will be most beneficial. We have to make sure we are doing the right things at the right times — that our vision going forward is the right vision."

The Energy Office presented the outline for the way ahead to meet immediate- and long-term energy conservation requirements. Incorporated into the plan will be seven action items developed as part of the open discussion portion of the forum:

- Develop a meter investment plan;
- Develop local facility consumption benchmarks;
- Create an interagency team to evaluate alternate supply options;
- Improve computer energy management;
- Reduce the number of personal refrigerators and other personal devices from office space;
- Codify a VPP-like recognition program for energy conservation;
- Effectively control process energy.

ACE

Continued from 1

On May 8, 1972, DeBellevue and his pilot, Capt. Steve Ritchie, fought it out with two MiG-21s but no one got shot down.

"It wasn't because we didn't try. In the end, we were all out of missiles and ideas, so we pulled off and went home to meet another day," said DeBellevue.

Just two days later that day came as the pair were flying in support of Operation Linebacker missions.

"It was at 11 o'clock just to the left of our nose, a black fly speck on a white cloud," said DeBellevue. "I called it out, and I think Steve saw it at the same time.

We blew the fuel tanks off the airplane and went to full afterburner and jumped ahead. The guy turned away from us, which was a mistake. He had a brand new MiG-21, polished, and we cut into it with an Aim-7

Sparrow missile."

In 1 minute 29 seconds, a second MiG-21 suffered the same fate at the hands of DeBellevue and Ritchie.

"There was a lot of excitement after those kills, but you have to realize you're over his air base and you can't get too excited," said DeBellevue. "You have to keep focused on the fact that now you have to get home. You have to fight your way out."

By September 1972, DeBellevue amassed six kills; four against MiG-21s and two against MiG-19s. A month later he left combat behind.

Following Vietnam, then-Capt. DeBellevue reapplied for pilot training. After earning his wings, he returned to the F-4.

His last assignment before retiring was as the Air Force ROTC Detachment 440 commander at the University of Missouri.

With 30 years experience and more than 500 combat hours, DeBellevue drew

a distinction between the war he fought in Vietnam and the more current wars in Iraq and Afghanistan.

"In Vietnam, the ground war in some respects was similar; it was a lot of guerrilla warfare," he said. "In the air, we had localized air superiority. When we were in the area we owned it, but we didn't own it all the time. Today we own the air," said the retired colonel.

During his trip to Robins, DeBellevue was given a firsthand look at part of the technology and people who enable the U.S. military to own the air — Team JSTARS flying the E-8 Joint STARS.

"That is a capability that we can't do without," commented DeBellevue. "It is so vital to the freedom of our country."

DeBellevue's trip to Robins culminated with an address to the men and women of the 116th and 461st Air Control wings during their annual awards banquet at the Museum of Aviation.

"One thing I learned early on in my Air

WHAT TO KNOW

The 116th and 461st Air Control Wings recognized their annual award winners during a banquet with guest speaker Ret. Col. Charles DeBellevue.

116th Air Control Wing Award Winners

AMN — Senior Airman Kimberly Robinson
NCO — Tech. Sgt. Curtis Hoskins and
Tech. Sgt. Michael Bugay

SNCO — Master Sgt. Jennifer Baker

CGO — Capt. Stephen Grogan

461st Air Control Wing Award Winners

AMN — Senior Airman Andrew Quinnett

NCO — Tech. Sgt. Wesley Fraker

SNCO — Senior Master Sgt. Johnny Rapier

1st Sgt. — SMSgt. Yasmeen Wilson-Terrell

CGO — 1st Lt. Joseph Buckman-Ellis

FGO — Maj. Jason Whitford

Civilian

Category 1 — Amanda Bone

Category 2 — Kenneth Werner

Force career was that the team was important," he said. "The success of the mission depended on the team."

ViewPoints

“The ancestor of every action is a thought.”
— **Ralph Waldo Emerson**

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Note: Unless otherwise noted, numbers listed in the Rev-Up are DSN numbers. If calling from a commercial or off-base phone, dial prefix 222 if listed as 472; 327 if listed as 497; or 926 if listed as 468.

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Submissions must be received by 4 p.m. Wednesday, the week prior to the requested Friday publication.

They should be e-mailed to

lanorris.askew@robins.af.mil and
vance.janes@robins.af.mil

Submissions should be of broad interest to the base populace. If there are further questions, call Lanorris Askew at 472-0806.

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To report delivery issues, call Geoff Janes at 472-0802.

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The ‘tyranny of now’

BY LT. COL. SHAWN SMITH
6th Space Warning Squadron commander

CAPE COD AIR FORCE STATION, Mass. (AFNS) – Be careful what you wish for.

George Bernard Shaw is famously quoted as saying, “There are two tragedies in life. One is not to get your heart’s desire. The other is to get it.”

Our modern colloquial version of the sentiment is expressed in the proverb, “Be careful what you wish for; you might get it.”

In no aspect of our lives is this truer than in our roles as leaders and supervisors, especially in the direction we give our subordinates and teams. Our direction carries the weight of authority and, by virtue of its source, has the power to redirect, reprioritize, correct course and even disrupt other important work.

There is no doubt subordinates and teams should respond professionally and promptly to legal and moral direction from their leaders. However, in this age of technologically-enabled

immediacy, what is in doubt is the increasing need for “now.”

I call this the “tyranny of now;” the increasingly common demand for immediate responses and action, where an otherwise dispassionate assessment might instead reveal a less urgent, less disruptive timeframe for response. I call it tyranny because tyranny is defined as the arbitrary or unrestrained exercise of power. In this case, it is probably restraint that is lacking. Tyranny implies a degree of unjustness that could be simply unjustified rather than morally unjust.

“Now” has a high cost. Now tells teams to stop or defer other work. Now is inherently less efficient and consumes more resources than the same task with the same suspense date given sufficiently early to deconflict other work and ensure availability of key resources.

Now often results in poor results because there is less time to gather and organize information, less time to develop and employ tools, and less time to employ critical thinking, analyze

the problem from different angles, and prepare an adequate or even excellent response.

Is now worth the cost? Sometimes, the answer will be obvious: secure the gate, take cover, evacuate, return fire, bat down the hatches. In those cases, the question of “now” answers itself. In less obvious circumstances, the authority and power of the leader to give authoritative direction entails a corollary obligation to examine and understand the costs and impacts of the direction.

When do I need it? Is it more important than other work in-progress? Will the team sacrifice themselves, their families or their future capacity to meet the task? When I know the answers to those questions, I’m better prepared to give direction that meets my intent and keeps faith with my team.

Now affects everyone; leaders are not immune. We may be driven by the now of a higher authority, by necessity, by a perceived need originating in a habit of immediacy, or by our well-intentioned desire to por-

tray our organizations as responsive. Our teams and subordinates often lack insight into the pressures leading to now tasks.

Lacking this insight, they try to meet their leaders’ requirements at the task level rather than the potentially more effective, efficient and resilient level of intent. Under the worst of circumstances, with a steady stream of other now tasks flowing at them, they will spend little time developing better processes, honing tools, and developing integrated, collaborative capacity.

Not every task needs an eight-step process or a comprehensive analysis. As Voltaire said, “The perfect” is often “the enemy of the good.” However, when “now” is involved, particularly when the task is resource intensive, we owe our missions and teams a measure of deliberation to ensure the urgency is justified, the importance is valid and supports our strategic goals, and the method sufficient and efficient.

Leaders, start your engines of change: Choose your “nows” carefully.



Silence of nuclear deterrence is deafening

BY CHIEF MASTER SGT. DAVID NORDEL

20th Air Force command chief

F.E. WARREN AIR FORCE BASE, Wyo. (AFNS) – As I complete

what I like to call my “first lap” around 20th Air Force, it amazes me to see our Airmen executing what some would call a less than “sexy” mission.

I ask myself how many mission sets in our Air Force ask us to never fly a sortie, maintain a 24-hour constant state of readiness, and do it from a subterranean environment, which could be called out of sight, out of mind?

As a former Cold War warrior, I find it amazing that as the Soviet Union slowly trimmed down its military, the one thing it chose to keep healthy and fully maintained was its intercontinental ballistic missile or rocket forces, the thought being it was the foundation for recover.

Roll the clock forward to today and 9,600 U.S. Airmen of 20th Air Force

continue to maintain 450 ICBMs in a constant ready state as our nation’s only continuous alert force. It’s a daily part of our U.S. Strategic Command commander’s task force, and one can argue the one mission set that every combatant command takes to work each day.

In fact, our warriors literally switch their 20th Air Force patches to Task Force 214 patches daily as they transition to the missile field for alert and to fulfill COCOM responsibilities. As I like to remind our Airmen, our national leaders take them and their mission around the world every day to assure enemies and allies we are serious about our commitment to deterrence and proliferation control.

Our subterranean warriors with names like “chef” (the key to morale most would say), “facility manager” (fixing and keep everything running in the living complex), “cop,” “missileer” or “maintainer” work near towns like Max, N.D., or

“When I look at what we provide our nation on a daily basis, I can’t help but wonder, how many wars have they prevented, how many lives have they saved, how many Americans never had to go into harm’s way, and how many adversaries have said “not today” when considering attack or other malice on America and its interests?”

Gurley, Neb. (A far cry from Bagram, Fallujah or Camp Leatherneck ... but more closely connected than we all know). They provide deterrence and the foundation for the global maneuver necessary to execute our nation’s intent and direction.

I think it is time we celebrate their 50-plus years of positive contributions. Remember, this mission is not sexy, there are no campaign ribbons, and there aren’t cheering crowds who greet us after being deployed to the field. As a civilian told me in the airport one day, “I thought all those missiles had been gone for sometime.” Quietly and humbly I responded, “This is America’s

ICBM force ... elite Airmen!” In this elite service, we have been the “ace in the hole” when needed, and seldom have we asked, “What’s in it for me?” The three words that come to me are ... pride, precision and professional!

Our Airmen and this mission amaze me. When I look at what we provide our nation on a daily basis, I can’t help but wonder, how many wars have they prevented, how many lives have they saved, how many Americans never had to go into harm’s way, and how many adversaries have said “not today” when considering attacking or subjecting other malice on America and its interests?

As we continue to strengthen our nuclear enterprise and maintain the foundation for a strong nuclear triad, it is an excellent time to reflect on the days past and look at why we built our deterrent force. We have to remember to take care of this enterprise as we move forward to sustainment goals that may require my grandchildren to do this mission. Nuclear deterrence is quiet; so quiet, it is deafening. Deafening to our adversaries and comforting to our allies.

Our country continues to sleep well as we go about our silent and humble business of 24/7 strategic nuclear deterrence.

— This commentary is part of the “Through Airmen’s Eyes” series on AF.mil.

These stories and commentaries focus on a single Airman, highlighting his or her Air Force story.

Commander’s Action Line

The action line is an open-door program for Team Robins personnel to give kudos, ask questions or suggest ways to make Robins a better place to work and live.

The most efficient and effective way to resolve a problem or complaint is to directly contact the responsible organization. This gives the organization a chance to help you, as well as a chance to improve its processes.

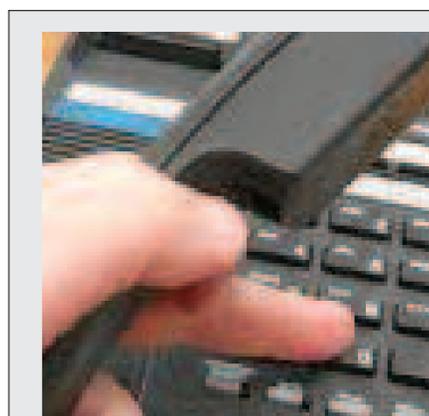
Please include your name and a way of reaching

you, so we can provide a direct response. Anonymous action lines will not be processed. Discourteous or disrespectful submissions will also not be processed.

Commander’s Action Line items of general interest to the Robins community will be printed in the Robins Rev-Up.

For more information, visit <https://www.mil.robins.af.mil/actionline.htm>. To contact the Commander’s Action Line, call 468-2886 or e-mail action.line@robins.af.mil.

▶ Security Forces	468-2187
▶ FSS (Services)	468-5491
▶ Equal Opportunity	468-2131
▶ Employee Relations	497-8253
▶ Military Pay	468-4022
▶ Civil Engineers	468-5657
▶ Public Affairs	468-2137
▶ Safety Office	468-6271
▶ Fraud, Waste & Abuse	468-2393
▶ Housing Office	468-3776
▶ Chaplain	468-2821
▶ IDEA	497-7281



STRAIGHT TALK HOT LINE

Up-to-date information during base emergencies
222-0815

On the Fly

Comm system migration set

The 78th Communications Directorate will soon be upgrading the communications requirement system from the existing Project, Workflow, Requirements and Resource system to the Information Technology Service Management system.

ITSM will provide a one-stop shop for all communication requirements, provide real-time access to status, and improve process efficiencies.

During the transition period, telephone control officers should limit requests through the Project, Workflow, Requirements, and Resource manager to those which meet the following criteria:

- ▶ Safety issues;
- ▶ Total mission failure (no other means to communicate);
- ▶ Flight line production failure. (Airframes can't be repaired, can't land or take off).

Beginning Monday, TCOs will use ITSM to submit all new communication requirements.

McMahon wins chamber award

Maj. Gen. Robert McMahon, Warner Robins Air Logistics Center commander, was awarded the Sherrill Stafford Good Government Service Award during the annual meeting of the Robins Regional Chamber of Commerce on Jan. 24.

In memory of a distin-

guished public servant, the award for exceptional service is given each year to the community's outstanding elected or appointed official, or government employee.

Retired Maj. Gen. Ron Smith, former ALC commander, Congressman Saxby Chambliss, and then-Senator Sonny Perdue are all previous recipients of the award.

McMahon's wife, Hope, accepted the award for the general, who was out of town at the time.

Upcoming

Robins is celebrating Black History Month with the following events in February.

▶ A luncheon is scheduled Feb. 10 at 11:30 a.m. at Horizons.

Barbara Talley, speaker, poet, author, and publisher of many value-based living products, will be the guest speaker.

The cost for the event is \$15. Point of contact is Javita Walker at 497-6752.

▶ Volunteers will visit local schools as part of a youth program. POC is Staff Sgt. Jayvon Stitt at 468-2187.

▶ The Black History Month Community Mass Choir will perform a concert Feb. 19 at 3 p.m. at the Base Chapel. The event is free. POC is Hildred Jones at 497-9793.

▶ A Health Fair will be Feb. 23-24. POC is Staff Sgt. Krystal McPherson at 468-3573.

▶ A Grand Finale Fashion Show "Fashion To Passion Extravaganza,"

will be Feb. 26 in the Horizons Ballroom. Doors open at 5 p.m.; show time is 6 p.m. Cost is \$25. POC is Diana Allen at 472-2899.

Register now for the **Special Operations Warrior Foundation 5K Fitness Challenge**. The run takes place Saturday at the Robins 5K trail.

Proceeds benefit the foundation, which gives scholarships to children of deceased or injured special ops members.

For more information, contact Capt. Cynthia Newberry at 497-8380 or cgccharity5k@gmail.com.

Central Georgia Marine Corps League Detachment #1373 will meet Monday at 7 p.m. at Flint Energies off Highway 96, between Sun Trust Bank and Houston County High School.

Bring your DD-214 or retired I.D. card and \$35. A short application will be provided.

For more information, call John Harmon at 472-0853.

The Air Force Institute of Technology will conduct the Critical Chain Project Management Foundational Concepts Course, a three-day course, here Tuesday through Thursday from 8 a.m. to 4 p.m.

The objective of the relatively new course, which targets program managers, managers, supervisors, planners, schedulers, subject-matter-experts, suppliers and customers is to enhance student capabilities in managing projects and produc-



U.S. Air Force photo by SUE SAPP

Congressional staffers visit Robins

L-R, front, Stone Workman, district director and Danyelle White, constituent service, staffers for U. S. Senator Johnny Isakson and L-R, back of table, Andrew Blascovich, field representative, and Nicole Alberson, constituent service, staffers for U. S. Representative Austin Scott, attend a briefing Jan. 26 during a tour of Robins.

Air Force workers can find help here

Finances & Work-Life Balance	Airman & Family Readiness Center	468-1256
Health and Wellness Education	Health and Wellness Center	497-8480
Health Screenings	Civilian Health Promotion Services	497-8030
Work, Personal or Family Issues	Employee Assistance Program	(800) 222-0364
Work Stress, Psychological Issues	Organizational Consulting Office	497-9803
Mental Health & Substance Abuse	Houston Healthcare	(478) 922-4281
Unplanned Pregnancy	Houston Healthcare	(478) 922-4281
Suicide Prevention	National Suicide Prevention Lifeline	(800) 273-8255
Sexual Assault & Victim Advocacy	Sexual Assault Response Coordinator	468-2946
Crime Victim Advocacy	Victim Witness Assistance Program	497-4584

AFMC Wellness Support Center — www.afmcwellness.com

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tion by using CCPM and other transformation tools.

The course is open to all military and DoD civilians. Contractors

will be considered on a case-by-case basis.

To register for the course, visit <https://www.atrrs.army.mil/channels/afitnow>.

For more information, call John Shoenfelt, WR-ALC Training and Professional Development Division at 497-3405.



U.S. Air Force photos by TOMMIE HORTON

Above, Airfield Airmen from the 52nd Combat Communications Squadron prepare an airport surveillance radar. The 52nd began its Arctic Gator field training exercise Jan. 24, and built, operated in, and defended a fully-functioning bare base communications camp before the exercise ended.

Staff Sgt. Aaron Havlin, a 52nd Combat Communications Squadron power production craftsman, and Airman 1st Class Katherine Meyers, a 52nd CBCS cyber transmission apprentice, install grounding equipment using a breaker hammer.



FROM NOTHING ... 52nd CBCS feels the 'bite' of Arctic Gator exercise

BY ROBERT TALENTI

689th Combat Communications Wing Public Affairs

SAVANNAH AIR NATIONAL GUARD BASE, Ga. — Members of the 52nd Combat Communications Squadron convoyed here from Robins Jan. 23 and dug in the next day for a 12-day field training exercise.

Field training exercise “Arctic Gator” ends today, but before it does, nearly 80 Airmen will have tested their ability to establish a fully-functional bare base.

“Things are really coming together,” said Capt. Gilberto Perez, 52nd CBCS operations officer, as the convoy arrived. “We’re knocking it out little by little, and it’s good to see people getting after it.”

Perez said attention to detail has paid off for the team as the base has taken shape.

“It’s all in the details,” he said. “You can make the best plans, but it’s all about execution.”

The squadron isn’t content with simply building the base, and has

used the opportunity to evaluate its efficiency in making something from nothing.

“Looks pretty good so far with just a couple of minor issues,” said Staff Sgt. Bryon Dunn, a 52nd CBCS exercise evaluation team member, as he observed the installation of a ground multiband terminal satellite dish. “We have oversight for the entire exercise but focus on our (subject matter expertise) functional areas.”

To hone that expertise, the exercise is giving younger Airmen a chance to put training into action.

“This is my first time moving the equipment with attached mobilizers in a convoy and being in the field with our equipment,” said Airman 1st Class Zachary Burket, a 52nd CBCS ground radar systems apprentice. “I read through the procedures, but it’s great to actually see how all the pieces come apart and go back together on the airfield surveillance radar and operations radar shelter.”

Construction makes way for temporary AFRC facility



Construction along Robins Parkway which began in early January is for a temporary modular facility that Air Force Reserve Command will use to house many of its personnel who currently work in off-base facilities, according to Lt. Col. Leslie Pratt, AFRC public affairs director. There will be 400 personnel who will occupy the 90,000-square-foot-facility when construction is completed in April. The temporary facility is the first step the command is taking to consolidate AFRC directorates under one roof. A 343,000-square-foot headquarters complex is also being constructed in two phases on Robins Parkway, which will consolidate AFRC personnel currently spread out in eight facilities both at Robins and off base.



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www.robins.af.mil/airshow



DLA deputy lauds employees

U.S. Air Force photos by SUE SAPP
 Above, William Budden, Defense Logistics Agency Distribution deputy commander, right, is briefed by Bob Stewart, Consolidation and Containerization Point chief, during a tour of the CCP and Robins Jan. 19 and 20.

At right, Budden, presents a Superior Civilian Service Award to James Thomas. The deputy commander presented awards to 20 other employees during his visit to DLA facilities here.



MACDILL

Continued from 1

has supported Enduring Freedom, with members deploying roughly one-third of the year per person. The bulk of its deployment taskings have included support of combat operations as needed for refueling tactical, reconnaissance and fighter aircraft.

Another common mission is to escort fighter aircraft over the ocean, providing gas the entire way, said Callahan.

Refueling an F-15, for example, can take up to five minutes; with heavier aircraft, anywhere from 20 to 30 minutes. The specifications for offload capabilities is around 7,000



U.S. Air Force photo by SUE SAPP

The 461st and 116th Air Control wings and 78th Air Base wing have partnered to host 82 active-duty personnel working operations, maintenance and missions support for KC-135 aircraft from MacDill Air Force Base.

pounds per minute depending on the type of fuel request.

“Our overall pace here will be flying at least one plane a day and some days,

two lines,” said Callahan. “Our goal is to leave a minimal footprint here, and to leave the place better than when we found it. We’re enjoying it so far.”

WR-ALC’s Seven Tenets of Occupational Safety and Health

1. Safety first now and tomorrow
2. All injuries must be prevented
3. All exposures must be safe-guarded
4. Knowledge of safety and health is essential
5. Involvement by all Center employees is paramount
6. Strong, standardized processes are critical
7. Everyone is accountable

Tax Center open for 2011 filing season

The Robins Tax Center is now open through April 19. It will be open Mondays through Thursdays from 8 to 11 a.m., and 1 to 4 p.m. The center is in a trailer to the left side of the old Robins Elementary School.

The center provides free tax preparation and electronic filing services for Active Duty members, Reservists, National Guardsmen, Retirees, and their eligible dependents.

Per AFI 51-504, "Legal Assistance, Notary and Preventive Law Programs," Reserve and National Guard members must be on Title 10 Orders to receive tax assistance (this also applies to their eligible dependents).

Services will be provided on a first-come, first-served basis. Those interested in having their taxes prepared should arrive at the center at 8 a.m. to attend a requirements briefing.

Taxpayers who have all required documents will be given an appointment with a preparer. Those who do not will be asked to come back when they have all their documentation.

Those with appointments are asked to arrive at least 15 minutes prior to their appointed time to complete a client questionnaire.

The center is also offering a drop-off service for the 2011 filing season. Taxpayers with all required documents to prepare their taxes may drop them off at the tax center for

What to bring

- ▶ Military IDs and Social Security cards of taxpayer, spouse, and dependent children
- ▶ W-2s
- ▶ 1099s
- ▶ 1098s
- ▶ Legal documents
- ▶ Divorce decree or Form 8332, which states entitlement to claim a dependent
- ▶ Power of attorney, if someone will be signing the return for you or your spouse
- ▶ Death certificate, if you are filing on behalf of a deceased person
- ▶ Voided check, for verification of your bank account number and bank routing number
- ▶ Child care provider's name, address, tax identification number (or Social Security number), and the amount paid
- ▶ Last year's tax return or any other documentation you think will be helpful

preparation. When the return has been completed, customers will be called to review and sign them.

If the taxpayer is deployed to a combat zone in the Persian Gulf, hazardous duty area of Federal Republic of Yugoslavia, Albania, the Adriatic Sea and the Ionian Sea north of 39th parallel, or Afghanistan they have 180 days from the last day they were in the combat zone, or the last day of continuous qualified hospitalization for injury from the combat zone to file their return.

Pursuant to the Internal Revenue Service's Volunteer Income Tax Assistance Program guidelines and resource limitations, the center is not permitted to prepare tax returns for taxpayers who received a 1099 Miscellaneous Business Income or Royalties, had Health Savings Account Deductions, or whose tax returns will include Schedule C (Profit or Loss from Business), Complicated & Advanced Schedule D (Capital Gains & Losses), Schedule E (Supplemental Income and Loss from Rental Real Estate) or Schedule F (Farm Income or Loss).

For more information, contact the center at 468-1831. POC is Staff Sgt. Jenny Adams.

— Courtesy Robins Tax Center

78th MDG open for 'more' business

The 78th Medical Group is blazing new trails in delivering healthcare to its patients, and recently hit an all-time high in patient and provider satisfaction.

Its vision is to become Team Robins' "First choice for world-class healthcare and operational support ... anytime, anywhere." To help achieve that vision, the 78th MDG recently initiated several changes to include the Family Health Initiative and a secure messaging application.

The result has improved the availability of appointments and the ability to enroll several thousand more patients at the military treatment facility here.

Last summer, the MTF rolled out a new model for healthcare delivery called FHI, which is part of the larger Department of Defense Patient Centered Medical Home concept.

What that means is improved continuity of care for patients enrolled at the MTF. These patients' healthcare needs are now completely coordinated by a personal medical provider, who is leading a wrap-around team of professionals providing comprehensive and personalized prevention-based healthcare.

The emphasis with FHI is

the personalization of healthcare delivery and improved continuity of care.

Every effort is now made to have patients see their personal provider team each time; in turn, the team gains a better understanding of its patients' needs.

"This is a true win-win for both our patients and providers," said Lt. Col. Melinda Screws, Chief of Medical Services.

In addition to FHI, the MTF is preparing to roll out a new secure messaging application.

More information on that service will be provided to the enrolled population, but some of the highlights of the system include the online ability to communicate directly with the patient's healthcare team, receive test and lab results, request appointments and receive appointment reminders.

Col. James Dienst, 78th MDG commander, said he is pleased to be able to provide the new service.

"With secure messaging, our staff will be able

to significantly improve the overall level of service we provide to our patients," he said.

Those eligible for care at the MTF and interested in enrolling to experience the numerous benefits, can stop by the TRICARE Service Center inside the main medical facility building Mondays through Fridays from 7:30 a.m. to 4:30 p.m. The only exceptions are federal holidays and after 12 p.m. on the fourth Thursday of the month.

No appointment is necessary, and the MTF will assist with enrolling to the 78th MDG Clinic. While the MTF encourages everyone to enroll, it does not have an Internal Medicine clinic. If healthcare requirements frequently include having to see a specialist in internal medicine off-base, the MTF will work closely with patients to maintain or find an appropriate specialty provider in our local network.

— Courtesy
78th Medical Group



Think twice, energy has a price.

HAPPENINGS

ON TAP

First Friday
Today
5 to 6 p.m.
Dinner at 6 p.m.
Heritage and Horizons clubs
Open to all ranks and grades
For details, call 468-2670.

Texas Hold 'Em
Saturday
Sign-up at 1:30 p.m.
Games start at 2 p.m.
Members \$15,
Guests \$20
Heritage Club Lounge
For details, call 472-7864.

Super Bowl Party
Sunday
Doors Open at noon
Festivities start 6 p.m.
Chance to win prizes
for club members
Members \$5
Guests \$10
Heritage Club Lounge
For details, call 472-7864.

UPCOMING
Home Buying Seminar
Monday
9 to 11 a.m.
Bldg. 794
For details, call 468-1256.

Valentine's Kids Crafts
Monday
4- and 5-year olds

Tuesday
First- through 5th-grades
4:30 to 5:30 p.m.
\$5 per person
For details, call 468-5282.

Private Pilot Ground School
Monday through March 28
Aero Club
Sign up early;
seats limited
For details, call 468-4867.

Writing a Winning Resume
Tuesday
9 to 11 a.m.
Bldg. 794
For details, call 468-1256.

Racquetball Intent Letters Due
Wednesday by 4 p.m.
Fitness Center
For details, call 468-2128.

USAJobs Resume Writing
Thursday
9 to 11 a.m.
Bldg. 794
For details, call 468-1256.

National Umbrella Day
Feb. 10
15 percent off all
Pine Oaks logo umbrellas
Golf Course
For details, call 468-4103.

PeeWee Bumper League Registration
Feb. 11
10 a.m. to 2 p.m.
League starts Feb. 18
3- to 5-year olds
\$25 per child
Bowling Center
For details, call 468-2112.

Racquetball Coaches Meeting
Feb. 14 at 1 p.m.
Health and Wellness
Center, Bldg. 827
For details, call 468-2128.

Special Valentine's Day Dinner
Feb. 14
R.S.V.P by Feb. 10
Golf Course
For details, call 468-4103.

Tops In Blue "Rhythm Nation"
Feb. 14
7 p.m.
Doors open at 6:30 p.m.
Warner Robins
Civic Center
For details, call 468-5492.

Beginning Genealogy
Feb. 16
6:30 to 7:30 p.m.
Register by Feb. 14
Base Library
For details, call 497-7381.

ONGOING
Outdoor Trek Challenge
Feb. 1 through 29
Walk or jog
predetermined routes
Fitness Center
For details, call 468-2128.

February Golf Special
\$20 after 2 p.m. with cart
For details, call 468-4103.



U.S. Air Force file photo by TOMMIE HORTON

Volunteers needed

The 78th Force Support Squadron is looking for volunteers for the upcoming **Tops In Blue** showcase. Looking for energetic individuals to set-up and tear-down and to serve as ushers and greeters. Military and civilian volunteers are welcome. For more details, call Jaime Shugart at 468-4001 or email Jaime.shugart@robins.af.mil.

78th FSS DIRECTORY

▶ FSS Admin468-3193	▶ HAWC497-8480
▶ Community Center . 468-2105	▶ Fitness Center . . .468-2128
▶ Outdoor Rec468-4001	▶ Fitness Annex472-5350
▶ Base Chapel468-2821	▶ Youth Center468-2110
▶ Arts & Crafts468-5282	▶ Tickets, Travel . . .468-2945
▶ Horizons468-2670	▶ Bowling Center . . .468-2112
▶ Heritage Club468-2670	▶ Pine Oaks G.C. . .468-4103
▶ Library497-8761	▶ Pizza Depot468-0188

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Great Rewards and Discounts to Support Our Deployed Families and Single Airmen

The PLAYpass program has been extended through December 2012. To get your PLAYpass, stop by the 78th Force Support Squadron Marketing Office in Bldg. 983, at the corner of Tenth and Warner Robins streets, Monday through Friday from 9 a.m. to 3 p.m. For more details, call Venus Mansourzadeh at 468-5492.