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NEWS

YOU CAN USE

AFA symposium still accepting registrations

There are still a few slots left for those wanting to attend this year's Air Force Association symposium Aug. 15 at the Museum of Aviation.

The day-long symposium will be held from 8 a.m. until around 4:30 p.m., followed by a reception.

The conference will address what Air Force transformation is about, force structure and transformation, and how to affect transformation at all Air Force levels. Secretary of Defense Donald Rumsfeld will be present by video teleconference from 1 - 1:45 p.m., and will discuss transformation and then take questions from the audience.

George Falldine, Director of Plans and Programs for the Warner Robins Air Logistics Center, is serving as symposium chairman.

Registration can be completed on-line at <http://cv-afa.org/>. Seating for the symposium is limited to 200 participants. For further information, contact Falldine either by phone at 926-2183 or by e-mail at [george.falldine@robins.af.mil](mailto:george.falldine@robins.af.mil). Questions may also be e-mailed to [register@cv-af.org](mailto:register@cv-af.org)

— From staff reports

New Air Force fitness program

According to the July 31 edition of U.S. Air Force Aim Points, the Air Force will begin a new fitness program Jan 1, 2004.

The article stated that after 10 years of fitness testing based on cycle ergometry, the Air Force will return to the basics of running, sit-ups and push-ups. Those who aren't medically cleared to run may still use cycle ergometry testing. Responsibility for physical training will be in the chain of command, with leadership coming from the top, starting with commanders and senior noncommissioned officers.

— From staff reports



**Robins 3-day forecast**  
Courtesy of 78th OSS/OSW

**Today**  
Partly cloudy with chance of p.m. storm



91/72

**Saturday**  
Partly cloudy with chance of p.m. storm



91/72

**Sunday**  
Partly cloudy with chance of p.m. storm



91/72

What's inside

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Robins wins AFMC women's softball tournament **4B**  
Robins Youth Center hosts Camp Robins **6B**

## Breaking new ground

### C-130J contract opens door to public-private partnership



Top right, Maj. Gen. Donald J. Wetekam speaks at the C-130J ceremony Monday. Above, the Honor Guard presents the colors during the national anthem.

By Geoff Janes  
[geoff.janes@robins.af.mil](mailto:geoff.janes@robins.af.mil)

With the strokes of their pens, Air Force and Lockheed Martin officials changed the way the Warner Robins Air Logistics Center does business Monday.

Following a ceremony marking the arrival of the first C-130J to the Center, Maj. Gen. Donald J. Wetekam, Center commander, Bob Elrod, Lockheed Martin Aeronautics executive vice president for programs, and Brig. Gen. Ted Bowlds, Air Force program executive officer for airlift and trainers, signed a partnership agreement that sets the stage for the two parties to create a long-term C-130J sustainment strategy.

The agreement also identifies overarching responsibilities, goals

for the partners and establishes a framework for additional agreements. "The arrival of this aircraft today represents the beginning of a new way of doing business for the Air Force as well. And I am proud to say that - once again - Robins is at the forefront."

Maj. Gen. Donald J. Wetekam  
Center commander

for the partners and establishes a framework for additional agreements.

"The arrival of this aircraft at Warner Robins means new work for the air logistics center," Wetekam said. "The aircraft also brings with it, not just more work, but a different kind of work. With this aircraft, our technicians will be able to work on a C-130 equipped with the latest technologies and highly-integrated systems. By qualifying on this aircraft, our technicians will be broadening

their skills and experience base. And that's important - to our people, to our Center, to our Air Force."

Robins and Lockheed Martin officials envision a future C-130J Sustainment Management Office with both Air Force and Lockheed Martin representation working together to support the weapon system.

But according to Elrod, it wasn't always that way.

Please see **C-130J, 3A**

## Saving time and money

### ADR aims to solve labor issues without litigation

By Lanorris Askew  
[lanorris.askew@robins.af.mil](mailto:lanorris.askew@robins.af.mil)

In a perfect world everyone would get along, and there wouldn't be workplace disputes. But it's not a perfect world.

In order to resolve these employee-management issues without the costly and often adversarial nature of litigation, Robins' senior staff, supervisors and managers were briefed on alternative dispute resolution, or ADR, Monday and Tuesday.

Please see **ADR, 2A**

## New LT Directorate stands up

By Lanorris Askew  
[lanorris.askew@robins.af.mil](mailto:lanorris.askew@robins.af.mil)

Combining the C-5, C-17 and C-141 organizations at Robins into a single cohesive unit focused on global strategic airlift is the goal of the newly formed Strategic Airlift Directorate, or LT, according to Col. Frank Bruno, LT director.



Bruno

The new organization, which became provisionally operative Thursday, will become official Oct. 1.

Bruno said the directorate's reorganization is part of the Air Force transformation effort and is the right move for

Please see **LT, 2A**

### What to know

LT will combine the C-141, C-5 and C-17 directorates at Robins into an integrated team focused on global strategic airlift for major commands.

## Tragedy reinforces importance of safety campaign

By Holly J. Logan  
[holly.logan@robins.af.mil](mailto:holly.logan@robins.af.mil)

Every year, airmen die in off-duty mishaps - and Airman 1st Class Jason Holland's recent death drives the 101 Critical Days Campaign message home to Robins.

Holland, a power production specialist with the 53rd Combat Communications Squadron, died in a single-vehicle accident near Fitzgerald, Ga. Monday - raising the death toll to 18 people Air Force-wide as the 101 Critical Days of Summer

safety campaign reaches its halfway mark.

Bill Morrow, the Center's safety specialist, said the campaign, which runs from Memorial Day through Labor Day weekend, has been fairly effective, with a statistical decline in fatalities over the past decade.

"This campaign is one of our strongest tools to make the public aware of the dangers this time of the year can bring," he said. "Most mishaps happen during the summer months, when the weather is good and people are taking vacations and

moving about in other ways. We hope to help lower the number of mishaps this year through this educational campaign that functional managers can implement at the unit level."

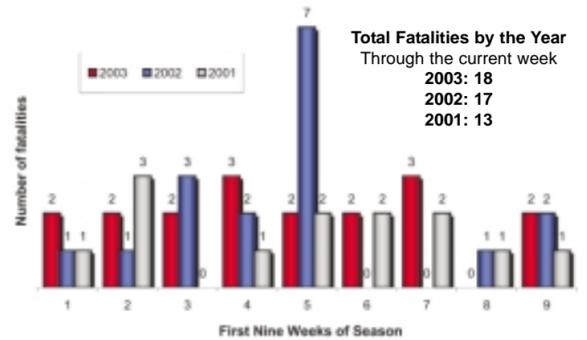
But John Sheehan, Air Force Materiel Command ground safety chief, said at the current rate, the Air Force could exceed last year's death toll of 30.

"If the current trend continues, the Air Force could experience as many or more fatalities this year - and one

Please see **SAFETY, 2A**

### 101 Critical Days Fatality Summary

As of July 23, 2003



Source: USAF Safety Center

U.S. Air Force graphic by Phil Rhodes

# ADR

Continued from 1A

Joseph McDade, deputy general counsel of the dispute resolution department of the Air Force, and Lt. Col. Marc Van Nuys, director of workplace disputes, detailed what ADR is and why it works.

"ADR is a term that describes any procedure in which the parties in a dispute agree to use a neutral third party to help them resolve issues without resorting to litigation," said Van Nuys. "Although there are many different types of ADR, they all share certain traits."

These traits include being a voluntary process, using a neutral third party to act as mediator, and using negotiation as the means of achieving a settlement.

"ADR gets to the root of the underlying problem," he



U.S. Air Force photo by Sue Sapp

Lt. Col. Marc Van Nuys, director of workplace disputes, details in a briefing Monday what alternative dispute resolution is and why it works.

said. "It is a civil way to handle problems rather than litigation."

Van Nuys said the bottom line of his presentation is if you're going to settle anyway,

using ADR will likely produce a faster, cheaper and better deal for both sides. And while he admits that ADR may not be the answer for every problem or dispute, he said it's the right answer for many. Criminal and fraud cases are not handled using ADR.

Only five percent of all civil disputes in litigation ever go to trial. Approximately half are dismissed or otherwise disposed of by motion, and many others are settled on what he called "the courthouse steps."

Van Nuys said this occurs when a party decides not to go through the litigation process at the last moment for various reasons. In cases like this settlement probably won't be considerable.

In addition to saving money in costly legal battles, according to McDade, the process also saves time and

## What to know

ADR is any procedure in which parties agree to use a neutral third-party to resolve issues in a controversy. It is a voluntary process that is confidential and usually non-adversarial giving parties control over the outcome.

For more information on the overall program visit the Air Force ADR program Web site at <http://www.adr.mil> or to find out more information about the ADR program at Robins contact Reginald Butts, labor relations officer, at 926-7781.

can have a huge impact on morale.

While the average number

of days required to close an Equal Employment Opportunity complaint in the Air Force is 466 days, ADR resolves complaints in an average of just more than a month.

The morale issue comes into play while the complainant is waiting for litigation to go through and is still working for the employer they have the complaint against.

McDade said the Robins ADR program has the potential to become a leader in the Air Force and possibly the entire federal government.

Those who attended the briefings said they felt they were worthwhile.

"I thought the presentation was very well thought out and informative," said Lynda DeLoach, C-141 weapon system support center. "It kept my attention and taught me a lot."

# LT

Continued from 1A

Robins and the Air Force as a whole.

As director, Bruno said he will wear two hats serving as system program director for both the C-141 and C-5 system program offices.

Although the C-17 division will be an integral part of the organization, it will continue to report to the system program director at Wright-Patterson Air Force Base in Ohio, he said.

Bruno added that the focus of the C-17 division will be on logistics and sustainment for C-17 work at Robins.

"Essentially what we are doing is pulling together those three organizations into one strategic airlift directorate," said Bruno. "Our focus will be on providing global strategic airlift for Air Mobility Command, the Guard, reserve, AETC and other war fighters."

Operating independently before the reorganization, the three directorates will now become an integrated team.

"We want to ultimately improve our support to the war fighters," said Bruno. "That is what it's all about - improving our collective support to major commands. We want to become the supplier of choice for the war fighters."

Al Fatkin, LT deputy director, agreed. "The Robins team is focused on one thing - customer support," he said. "And LT will strive to provide the best support possible for the world's most capable Air Force," he said.

Bruno said merging into one organization will not be without its challenges.

"We are taking a diverse group of people and pulling them together so my initial challenge is to get the organization to work as one team," he said. "Our mission will be 'one team, one mission' focused on war fighter support."

The new directorate will be composed of a work force of approximately 400 civilian, military and contractor personnel. They will be divided into six divisions including supply chain management, modernization, C-17 logistics, engineering, program support and contracting.

"We are currently in the process of naming the division and branch level personnel," said Bruno.

The word merger often leads to job cuts, but Bruno wants to assure the workers that no one will be without a job.

"Although there will be some physical moves, everyone will have a job," he said.

In addition to the benefit to the war fighter Bruno said other benefits also come along with this merger.

"With the C-141 retiring, the ramp up of the C-17, and the existing C-5 workload, this merger makes sense for Robins and the Air Force," he said. "One of the good things is that it gives the C-141 people a home even though the aircraft is retiring. It also gives us opportunities to maintain the C-5 workload and grow the C-17 workload."

The merger will also give people increased opportunity for advancement.

"Often in small organizations there is not much room for advancement," said Bruno. "But we think in this organization, because of the size, there will be increased opportunities for professional development."

# SAFETY

Continued from 1A

is too many."

While the Air Force attempts to keep the rising number of mishaps down, Robins has had the least amount of reported mishaps among the U.S. Air Force's three air logistics centers.

"It's through getting the word out about safety, through commanders and functional managers, that we can make this campaign a successful way to preserve the lives of our war fighters off-duty," Morrow said.

Gen. Lester L. Lyles, Air Force Materiel Command commander, emphasized the importance of the safety campaign in a recent memorandum to the people of AFMC.

"I need you to devote extra attention to keeping our folks safe as the campaign continues into Labor Day weekend," he said. "Risk management awareness throughout the command will help, but personal involvement from all commanders and supervisors is key to a successful safety program. We must work together to protect our people during the remainder of 2003, but especially during the final days of the 101 Critical Days of Summer."

*Editor's Note: Tech. Sgt. Carl Norman, Air Force Materiel Command Public Affairs, contributed to this article.*



## Six steps of risk management

- ☞ Identify activity-related hazards.
- ☞ Determine the impact each hazard has in relation to potential loss and severity.
- ☞ Determine necessary controls to reduce or eliminate hazards.
- ☞ Decide to accept, avoid or control the risk.
- ☞ Make sure proper controls are used.
- ☞ Monitor the situation and make adjustments as necessary to control circumstances.

## What to know

The 101 Critical Days Campaign, from Memorial Day through Labor Day, is a program designed to educate Defense Department civilians and military members about the dangers accompanying many off-duty activities during this time. To date 18 airmen have died Air Force-wide during this year's campaign. For more information on the campaign, visit <http://www.mil.robins.af.mil/se>.

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**C-130J**

Continued from 1A

"The idea of industry placing work into a depot was rarely considered and even more rarely ever implemented," Elrod said. "Now, after 10 years of dramatic change, the environment is no longer one of just competition - it's also one of cooperation and teamwork."

Wetekam agreed.

"The arrival of this aircraft today represents the beginning of a new way of doing business for the Air Force as well," he said. "And I am proud to say that - once again - Robins is at the forefront. For the first time, Lockheed Martin is contracting with our Center to perform critical work for them, and that's only the first step. Together the Warner Robins Air Logistics Center and Lockheed Martin Aeronautics Company are breaking new ground in the public-private partnership arena."

Wetekam went on to say that the contract allows the Center to provide the war fighter the strengths of each partner's experience.

"We are uniting Lockheed Martin's production performance with the Air Force's sustainment experience," he said. "This alliance allows us to take the best of both worlds and create a sustainment environment second to none."

The modification jobs will be performed by the Center's Maintenance Directorate from Tuesday through April 1, 2004. The work accomplished under the contract will re-baseline operational C-130Js, upgrading the flying fleet to match the configuration of planes coming off the production line at Lockheed Martin's Marietta plant.

The C-130J Hercules is the next generation in tactical military transport aircraft. It is capable of airdrop or air-land



U.S. Air Force photos by Sue Sapp

Above, Robins people look at the newly arrived C-130J. The aircraft will allow Robins technicians to work on a C-130 equipped with the latest technologies and highly-integrated systems. Below, from left to right, Maj. Gen. Donald J. Wetekam, Bob Elrod, Lockheed Martin Aeronautics executive vice president for programs, and Brig. Gen. Ted Bowlds, Air Force program executive officer for airlift and trainers, sign a partnership agreement that sets the stage for the two parties to create a long-term C-130J sustainment strategy.



delivery of combat troops, personnel and cargo to austere, bare-base sites worldwide.

Some of the C-130J work to be performed here includes removal and replacement of

several sensors, panels and valves; modifications to the emergency exit door assembly, the oxygen regulator switch and wiring; and inspections of fasteners and fittings.

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## Bob Hope 1903-2003

# Thanks for the memories

## Robins remembers legendary entertainer Bob Hope

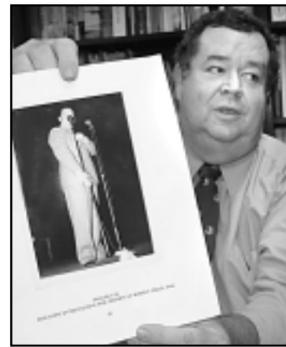
By Holly J. Logan  
holly.logan@robins.af.mil

Bob Hope not only left echoes of laughter in Hollywood's history, but he also left U.S. troops saying - "Thanks for the memories."

Hope, who brought smiles to the world for more than 70 years with his one-liners, died of pneumonia Sunday, ending a century of Hope for U.S. troops.

He graced more than 8,000 troops at Robins in the spring of 1944, then known as the Warner Robins Air Services Command, with his comedic presence during one of his global visits to U.S. service members.

"Someone once said that he gave troops 100 years of hope - and I think that's true," said Dr. Bill Head, the Center's chief historian. "At



U.S. Air Force photo by Sue Sapp  
Dr. Bill Head, Center historian, holds a photo of Bob Hope performing at Robins in 1944.

a time of great crisis, Hope was contributing a feeling of 'we're going to get through this' to our troops and the American public. A lot of stars were entertaining troops, but Hope made it a tradition."

The legendary entertainer was one of two Americans named as an honorary veteran of the U.S. Armed

Forces, and in 1995, the C-17 aircraft, 'Spirit of Bob Hope,' inherited his name.

### The Robins connection

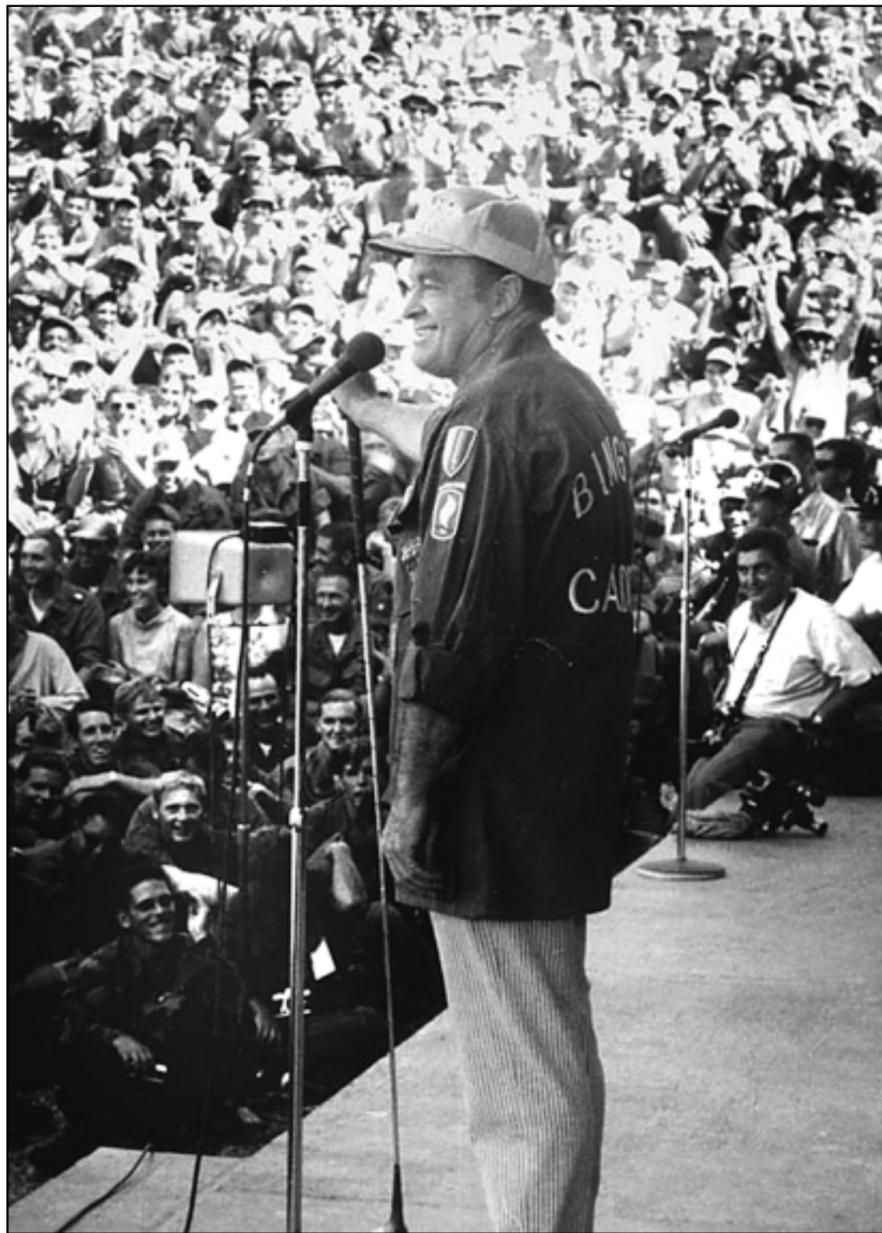
Hope's memory recently returned to Robins as the 8-year-old cargo plane

arrived for Analytical Condition Inspection and Modification.

Doug Keene, Aircraft Division deputy chief for the Maintenance Directorate, said having "Spirit of Bob Hope" at the Center at this somber time personalizes the Hollywood icon's death for him and others at Robins.

"It's an honor to have the opportunity to see an aircraft that was named after someone who touched so many of our troops' lives over the years," he said.

The C-17 was inducted into the modification line at Robins July 25. Upon Hope's death, the Boeing Company, contracted to perform maintenance on the aircraft, requested an end to scheduled work on the plane, in order for it to be made available for any



Copyright. Bob Hope Collection, Motion Picture, Broadcasting and Recorded Sound Division, Library of Congress  
Above, Bob Hope performs during a 1968 USO show for the troops in Vietnam. Below, the C-17 aircraft, 'Spirit of Bob Hope,' recently returned to Robins as the 8-year-old cargo plane arrived for Analytical Condition Inspection and Modification.

memorial ceremonies in honor of Hope.

"Spirit of Bob Hope" is expected to leave Robins this week, with Charleston Air Force Base, S.C. as its anticipated destination.

While many may remember him as the jovial man with a sloping nose, Head and others at Robins will remember how Hope brought a taste of Americana to the lives of U.S. troops across the nation and deployed overseas.

"He was a great man," Head said. "We should all be so fortunate to have contributed as much to the country's morale as he did."



U.S. Air Force photo by Sue Sapp

### Hope's USO military tours

1942: Alaska  
1943: England, Africa, Sicily, Iceland  
1944: Hawaii, Eniwetok, Milner Bay, Treasury Island, Wendy Island, Kwajelin, New Guinea  
1945: England, France, Germany  
1948: Europe, Azores, Newfoundland  
1950: Hawaii, Okinawa, Japan, Korea  
1954: Greenland  
1955: Iceland  
1956: Alaska  
1957: Hawaii, Wake Island, Okinawa, Japan, Korea, Guam  
1958: Azores, North Africa, Spain, Italy, Germany, Scotland, Iceland  
1959: Alaska  
1960: Panama Canal Zone, Puerto Rico, Antigua, Eleuthera, Cuba  
1961: Newfoundland, Labrador, Greenland  
1962: Japan, Korea, Taiwan, Okinawa, Guam, Philippines  
1963: Turkey, Crete, Greece, Libya, Italy  
1964: Vietnam, Korea, Thailand  
1965: Thailand, Vietnam, Philippines  
1966: Vietnam, Wake Island, Thailand, Philippines, Guam  
1967: Thailand, Vietnam  
1968: Japan, Korea, Taiwan, Thailand, Vietnam, Okinawa, Philippines, Guam  
1969: Germany, Italy, Turkey, Thailand, Vietnam  
1970: England, Germany, Thailand, Vietnam, Korea, Alaska  
1971: Hawaii, Okinawa, Wake Island, Thailand, Vietnam, Spain, Cuba  
1972: Vietnam, Thailand, Aleutian Islands, Diego Garcia, Japan, Korea, Philippines, Guam, Wake Island, Singapore  
1983: Lebanon  
1987: Persian Gulf  
1990: Berlin, England, Germany  
1991: Saudi Arabia

# Lean process reduces flow time, saves money

By Lisa Mathews  
lisa.mathews@robins.af.mil

People in the Commodities and Industrial Products Division, or MAN, of the Maintenance Directorate conducted three Lean events earlier this year expected to reap a savings of \$565,060 and speed up the delivery of parts.

David Brown, a MAN process analyst and Lean facilitator, explained the main reason for conducting the events was to cut time flow to the customer.

"When we did all the paperwork,

we realized we'd save a lot of money as well," he said.

In the past, work orders came to the division each time an area needed a particular part, Brown explained. The work order was then worked through a process with various time-consuming steps. The Lean team wanted to cut repeat work orders by 25 percent.

An example would be the process used to produce a tube that might be needed by a mechanic. Brown explained that there are 16 steps involved from the time a tube is ordered until the time it's delivered.

Each of those steps takes flow time. For the two steps to specifically produce the tube, a total of three hours is needed to set up and one minute for production. If the work orders came into the shop separately, 12 work orders for the same part would add up to 36 hours and 12 minutes. Brown said if all 12 tubes were manufactured at once, the work would add up to 3 hours and 12 minutes. That would save 33 hours, which could be used on additional workload.

Another bonus of producing multiple parts is cutting out many of the steps needed to order the part, route

the order and plan production. The time needed for each step can be done once with multiple parts being worked from one work order.

The time saved would help reduce the numbers of back orders needed in the aircraft divisions as well as the MAN area. It would also mean the part is available to the war fighter when it's needed.

Brown explained that the number of each part to produce on one work order was derived by collecting data on how many of each part an area used the year before. Data on the number of duplicate work orders or

"shoe tags" was also collected.

From that data, the Lean event team determined historically how many parts were expected to be required from customers.

He said that, using a minimum/maximum system, the maximum number to have on the shelf would be the number ordered the year before and 50 percent of that number would be the minimum stocked at any given time.

MAN has learned that, sometimes, making more means less - less time, less expense and less waiting time for the war fighter.

# Air Mobility Command reorganizing; activating 18th Air Force

By Cynthia Bauer  
Air Mobility Command  
Public Affairs

Force Base, Calif., and the 21st EMTF at McGuire AFB, N.J.

"We are looking at an evolution in air mobility," the general said. "As a command, we have matured the past 11 years. The world has gotten smaller from a mobility perspective. The roles and responsibilities of our Tanker Airlift Control Center have increased over time as the centralized mobility air operations center for the war fighting combatant commanders. The AMC reorganization is all about how we present forces to those commanders for command, control and execution of base open-

## ALSO INSIDE

Commentary: Gen. John W. Handy discusses AMC reorganization

Page 7A

ing, airlift, air refueling and aeromedical evacuation."

The staffing for the EMTFs and the new 18th Air Force will be fewer than the 99 military and civilian positions now authorized for each numbered air force.

"People are my priority," said Handy. "We will make sure everyone is taken care of and that those positions affected by these changes are reduced gracefully through

normal attrition or absorbed by other AMC organizations at McGuire or Travis."

Handy said mobility has evolved from command and control of airlift resources "by fax and phone" with tasking through the numbered air forces, to the global command and control provided through the state-of-the-art TACC network. The new structure will place the responsibility for war fight-

ing, readiness and follow through directly with the 18th Air Force.

With the activation of the 18th Air Force, Handy said, "We're really going back to the traditional war fighting role of the numbered air force. The reorganization also gives us a cleaner reporting chain, reconnecting some of the disconnects, that puts the numbered air force in operational control of the TACC, two EMTFs, the air mobility operations groups, 12 wings, three groups and the global en route air mobility system. The 18th Air Force will be responsible for the presenta-

tion of forces to the war fighters."

A three-star general will become the commander of the 18th Air Force and a one-star general will become the TACC director. Each EMTF will also be under the command of a one-star general.

"The time is right for this reorganization, especially as we face the incredible demands of the global war on terrorism," said Handy. "We must have a command structure that is lighter, leaner and more effective that meets Department of Defense and Air Force requirements for transformation."

## Message from Gen. Jumper



DEPARTMENT OF THE AIR FORCE  
OFFICE OF THE CHIEF OF STAFF  
WASHINGTON, DC



Jumper

MEMORANDUM FOR ALMAJCOM/CC

FROM: HQ USAF/CC  
1670 Air Force Pentagon  
Washington, DC 20330-1670

SUBJECT: Seeking Help and Suicide Prevention

Suicide rates in the Air Force have declined over the last six years. However, too many airmen still choose to take their own lives. These individuals often struggle with relationship problems, financial or legal difficulties, and/or substance abuse. Although these stressors may seem overwhelming, there are alternative ways to cope.

The Air Force has established a network of community and medical resources. These resources range from prevention services such as marital enrichment seminars to individualized counseling. Unfortunately, many distressed airmen never seek these services. Data show that, of airmen who committed suicide during CY02, only 24% sought help from Life Skills Support Centers in the month prior to their death.

Members may avoid seeking help due to fears that "getting help" will damage their careers. Airmen often confuse medical record entries with Personnel Information File (PIF) entries. Please emphasize that PIF documents misbehavior, not medical or mental health visits. It is highly unlikely a voluntary mental health visit will have a negative career impact, but may in fact save one's career. We should encourage our people to seek help early, rather than waiting until difficulties become so severe that they impact job performance or result in administrative action.

Suicide prevention begins with leadership at every level being knowledgeable about the resources available to help those in distress and encouraging airmen to seek assistance earlier rather than later.

JOHN P. JUMPER  
General, USAF  
Chief of Staff

## AMC reorganizes to better serve war fighters

By Gen. John W. Handy  
Commander, U.S. Transportation  
Command and Air Mobility  
Command

SCOTT AIR FORCE BASE, Ill. - Light, lean and agile. In a word, expeditionary. On Oct. 1, 2003, AMC will once again adapt to a changing environment. Today the world is a much smaller and dangerous place. As an organization, we must streamline operations and leverage technology to respond.



Handy

Highlighting the importance of forward operations, 15th and 21st Air Forces will be redesignated as Expeditionary Mobility Task Forces, or EMTFs, taking over the lead of AMC's four subordinate Air Mobility Operations Groups. AMC's staff directorates will transform to an "A-staff," adopting a common, joint organizational structure as they continue to focus on "train, organize and equip." And, at the heart of it all, 18th Air Force will stand up as AMC's war fighting component utilizing the Tanker Airlift Control Center as its air operations center.

This isn't the first time AMC has seen change. The activation of Air Mobility Command in 1992 was a tremendous milestone in the evolution of America's Air Mobility Team. I had the honor of serving as the first commander of the TACC and have since seen its roles and responsibilities increase over time. This restructuring maximizes those capabilities as we stand up one operations center under a single, three-star Numbered Air Force command element charged with presenting forces to our Combatant Commanders across the globe.

A three-star general will command 18 AF and a one-star general will lead the TACC, each located at Scott AFB, Illinois. Each EMTF will fall under the command of a one-star general who will report directly to the NAF Commander.

The result will be a single commander charged with the tasking and execution of all air

mobility missions. AMC's wings and groups based in the continental United States, as well as the EMTFs with their subordinate AMOGs at Travis Air Force Base, Calif.; Hickam Air Force Base, Hawaii; McGuire Air Force Base, N.J., and Ramstein Air Base, Germany, will report to 18 AF.

We will retain the heritage of the 15 AF at Travis and the 21 AF at McGuire. The lineage and honors of these proud organizations will continue in the EMTFs, which will perform the mission of leading operations within our global en route system.

As a former NAF commander and as the AMC commander, I have watched the role of the numbered Air Forces diminish over time. This reorganization returns them to their historical roots of executing global mobility operations and eliminates functions redundant to the AMC staff.

The activation of 18 AF takes us to the future of NAF war fighting roles. It gives us a clean reporting chain, reconnects the disconnects and puts the numbered Air Force in operational control. It places responsibility for war fighting directly with the 18 AF commander.

This reorganization should be transparent outside of our command but will have a remarkable impact on our efficiency. The greatest effect will be on our headquarters staff, which will convert to an "A-Staff" structure. For example, the headquarters will stand up an "A-7" directorate combining both civil engineers and services. For the first time, Mission Support Group Commanders in the field will have a central point of contact in the staff for these key functions. The AMC staff will emerge as a true headquarters to train, organize and equip, leaving global operations to the 18 AF.

The time is right for this reorganization, especially as we face the demands of the global war on terrorism. We must have a command structure that is light, lean and more effective to meet the demands of the combatant commanders.

America's mobility forces are transforming and, at the same time, retaining our proud heritage.

## Air Force life: A different sort of education

By Senior Airman Brian L. Lilley  
23rd Maintenance Squadron

POPE AIR FORCE BASE, N.C. - Three years ago I was in college debating on the many options out there for me. I finally made a decision that would change the next six years of my life. I went to the registrar's office and told them I wanted to drop out of school - to join the U.S. Air Force.

It turned out to be the best decision I could have made.

Besides getting the traveling experience the Air Force has to offer, I wanted to apply different things to my life. I never had any experience in any mechanical or maintenance areas, so I challenged myself by enlisting as a munitions specialist.

The first thing the Air Force taught me was the ability to adapt to anything through basic military training. That and the discipline I gained mean a lot to me because

those qualities are important to have anywhere I go in life.

A few days before I graduated from tech school, I found out I was assigned to Pope. Our class had the option of switching permanent-duty assignments with someone leaving around the same time. An airman in my class offered me her ticket to Aviano Air Base, Italy.

At the time it wouldn't have taken much for me to choose any base over Pope, because I had heard nothing but bad things about the base. Plus this would be my chance to experience life overseas.

That was until I was told that Pope was only a few hours from some major East Coast hot spots, therefore, I declined her offer.

I didn't know what to expect when I arrived at Pope. It had always been referred to as "No Hope Pope." I wasn't sure if this base could offer me the things I wanted.

I've been assigned to Pope for about two and a half years now and

have visited 16 countries, seeing parts of the world I never thought I'd see.

I don't think I would have gotten that opportunity if I was stationed elsewhere. I had the opportunity to help set up a bare base at a forward-deployed location, something I never thought I'd have the ability to do before I joined the Air Force. Being a part of the 23rd Fighter Group gave me that chance.

The Air Force has built my confidence. I realize that I am capable of performing any task and can adapt to any present condition. I don't think I would have gotten what I had anticipated if I wasn't stationed at Pope.

I take pride in myself and feel like a part of something when wearing my uniform. I've gained more from experiencing the Air Force life than I would have staying in college.

I'm glad I made the decisions to join the Air Force and come to Pope. I'm farther ahead in life than I ever thought I would be at 21 years old.

Action Line is an open door program for Robins Air Force Base personnel to ask questions, make suggestions or give kudos to make Robins a better place to work and live.



Col. Tom Smoot, Jr.  
Commander,  
78th Air Base Wing

## Commanders' Action Line

Maj. Gen. Donald Wetekam  
Commander,  
Warner Robins  
Air Logistics Center



addresses: If sending from a military e-mail system select, Robins Commanders Action Line from the Global Address List. If sending from a commercial e-mail account (AOL, AT+T, CompuServe, Earthlink, etc.), use [action.line@robins.af.mil](mailto:action.line@robins.af.mil). Readers can also access Action Line by visiting the Robins AFB homepage. Please include your name and a way of reaching you so we can provide a direct response. Action Line items of general interest to the Robins community will be printed in the Rev-Up. Anonymous Action Lines will not be processed.

## Thrift Savings Plan line hard to reach

I have been trying for two days to reach a representative at the Thrift Savings Plan office (504-255-8777). I continually receive the "all circuits are busy" message and when I do get through I have to wait another 20 minutes after menu dialing "0" to speak to a representative and entering my social security number. That is followed by another wait of 55 minutes and the "all agents are busy" message. I tried six times the second day with the same frustration and still haven't reached a representative. What if an employee had an emergency and needed to receive a hardship loan from their TSP account? Why don't they have an 800 number so we don't have to spend hard-earned money on long distance phone to listen to "all agents are busy" message?

Gen. Wetekam replies: Thank you for your call regarding

the difficulties you and other investors are experiencing in accessing the TSP customer service section. I understand your frustration (and have encountered some of the same problems myself), as does the Federal Retirement Thrift Investment Board, which manages the program and is working to correct the access problems.

You are probably aware of the new TSP computer system introduced recently to improve inter-fund transfer between the various investment funds. While the new system was intended to improve the program, significant technical problems with the system has made account access through the TSP web site difficult. The web problem has led more investors to seek service using the TSP Thrift Line and to the difficulties you have encountered reaching a representative.

Improvement efforts are underway and the problems are receiving a great deal of attention to include U.S. House of

Representative Government Reform Committee hearings, which I understand are scheduled in the near future. However, until the problems can be corrected, TSP officials have recommended that investors, whether using the web site: <http://www.tsp.gov> or the Thrift Line number, avoid peak use times (8 a.m. to 4 p.m.) on normal business days. Also, please be aware of the TSP-76, Financial Hardship In-Service Withdrawal Request Package which can be downloaded from the web site and faxed to TSP for processing at (504) 255-5199 should you have an urgent need for a funds withdrawal.

With regard to your 1-800 idea, any suggestion to help improve the system should be addressed to the Federal Retirement Thrift Investment Board. The address is 1250 H Street, NW, Washington DC 20005. Again, thanks for the call and I hope the TSP system problems are corrected in the near future.



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# on par

## Bigger and better

Robins new greens will average 5,544 square feet. The largest greens will be the par 3s, which will average 6,029 sq ft. Hole 4 has the largest green area at 6,187 square feet, followed by Hole 12 with 6,110 sq ft.

**Hole 4 Par 3**  
154 yds.  
Green: 6,187 sq. ft.

**Hole 1 Par 5**  
512 yds.  
Green: 5,383 sq. ft.

**Hole 16 Par 3**  
192 yds.  
Green: 5,929 sq. ft.

**Hole 17 Par 5**  
539 yds.  
Green: 5,644 sq. ft.

**Hole 3 Par 4**  
353 yds.  
Green size: 5,506 sq. ft.

**Hole 5 Par 5**  
502 yds.  
Green size: 5,316 sq. ft.

**Hole 15 Par 4**  
257 yds.  
Green: 4,963 sq. ft.

**New Hole 14 Par 4**  
Approx. 400 yds.  
Green: 5,028 sq. ft.

**Hole 11 Par 4**  
322 yds.  
Green: 5,058 sq. ft.

**New Hole 13 Par 5**  
Approx. 500 yds.  
Green: 5,588 sq. ft.

**Hole 10 Par 3**  
162 yds.  
Green: 5,896 sq. ft.

**Hole 12 Par 3**  
173 yds.  
Green: 6,110 sq. ft.

**Hole 18 Par 4**  
325 yds.  
Green: 5,540 sq. ft.

**Hole 7 Par 3**  
193 yds.  
Green: 6,023 sq. ft.

**Hole 8 Par 4**  
417 yds.  
Green: 5,705 sq. ft.

**Hole 9 Par 4**  
278 yds.  
Green: 5,039 sq. ft.

## Shape of things to come

**P**ine Oaks golf course renovation is nearing the half-way point and is close to being on schedule for an early October reopening. These graphics, while not drawn to scale, will give you an idea of the dramatic increase in size of the new greens. The new greens are darker shaded. The lighter colored old greens are superimposed over the new ones to show the relative size and location changes. Also shown are some of the new, deeper and larger sand bunkers that surround each hole. Interested in getting a sneak peek? John Anderson, golf course manager, invites curious golfers to come take a guided tour on a golf cart to see greens construction progress. Call him at 926-4103 or stop by Building 595.

## LEAVE/ TRANSFER

The following person has been approved as a participant in the leave transfer program.

■ Mary V. Lorton, WR-ALC/MAFA. The point of contact is Cynthia A. Williams at 926-3035.

■ Sharon Goodwin, WR-ALC/LSACA. The point of contact is Liz Foskey at 926-7614.

■ Donna L. Stewart, 78th MSG/DPCEB. The point of contact is Tina Miller 926-0677, ext. 159.

Employee-relations specialists at 926-5307 or 926-5802 have information and instructions concerning requests to receive or donate annual leave. To have an approved leave recipient printed in the Rev-Up, directorates should send information to Angela Trunzo by fax at 926-9597, or e-mail at [angela.trunzo@robins.af.mil](mailto:angela.trunzo@robins.af.mil). Submissions run for two weeks.

## STREAMING VIDEO



## ROBINS REPORT

News from around base — Watson and Cox Channel 15

**Friday** — 8 p.m.

**Sunday** — 1:30 p.m.

**Monday** — Noon

## CHAPEL SERVICES

**Catholic Masses** are celebrated at the chapel each Saturday at 5:30 p.m., Sunday at 9:30 a.m., and on Holy Days of Obligation at noon and 5 p.m. and Monday through Friday at noon. The Sacrament of Reconciliation is on Saturday from 4:30-5:15 p.m.

**Protestant General Services** take place every Sunday at 11 a.m. This service includes some traditional and contemporary worship styles in music and in format. **Protestant Inspirational Services** take place every Sunday at 8 a.m. **Protestant Contemporary Services** take place 11 a.m. each Sunday at the Base Theater. This service is very informal, with a praise team assisting in singing and includes both traditional and contemporary styles of music and worship.

**Jewish service time** is each Friday at 6:15 p.m. at the synagogue in Macon.

**Islamic Friday Prayer** (Jumua) is each Friday at 1:30 p.m. in the chapel annex Rooms 1 and 2.

The chapel helps with any spiritual needs that arise. For further information, call the chapel at 926-2821.

## MOVIE SCHEDULE

**Friday**  
7:30 p.m. — **The Hulk** — Eric Bana, Jennifer Connelly

In this adaptation of the long-running Marvel comic "The Incredible Hulk," research scientist Dr. Bruce Banner's failed experiments cause him to mutate into a monstrously powerful and savage green-skinned behemoth whenever he loses control of his emotions. Jennifer Connelly plays his love interest Betty Ross, Nick Nolte plays Bruce's dangerous father, and Sam Elliott plays Betty's father, the tough-as-nails General Thaddeus "Thunderbolt" Ross.

Rated PG-13 (sci-fi action violence, some disturbing images and brief partial nudity) 138 minutes

**Saturday**  
2 p.m. — **From Justin to Kelly** — Kelly Clarkson, Justin Guarini

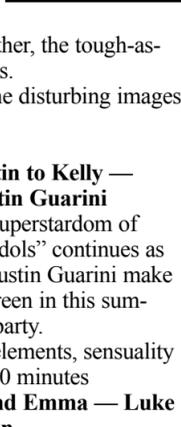
The fairytale rise to superstardom of America's favorite "Idols" continues as Kelly Clarkson and Justin Guarini make the leap to the big screen in this summer's biggest beach party.

Rated PG (thematic elements, sensuality and brief language) 90 minutes

7:30 p.m. — **Alex and Emma** — Luke Wilson, Kate Hudson

A novelist with a gambling problem, Alex (Wilson), decides to try to force himself out of writer's block by putting himself in a dangerous situation. Taking a \$50,000 advance on his next novel to pay off his (gambling) debts, he agrees to a thirty day deadline that, if he doesn't turn in a finished novel by, will mean the publisher will own anything else he writes for the rest of his life. So, he hires a beautiful stenographer, Emma (Hudson), to help him get the book done in time, who also helps him inspire what eventually becomes a love story, as they fall for each other...

Rated PG-13 (sexual content and some language) 96 minutes



## Summer Bash set for Aug. 9 at Robins Park

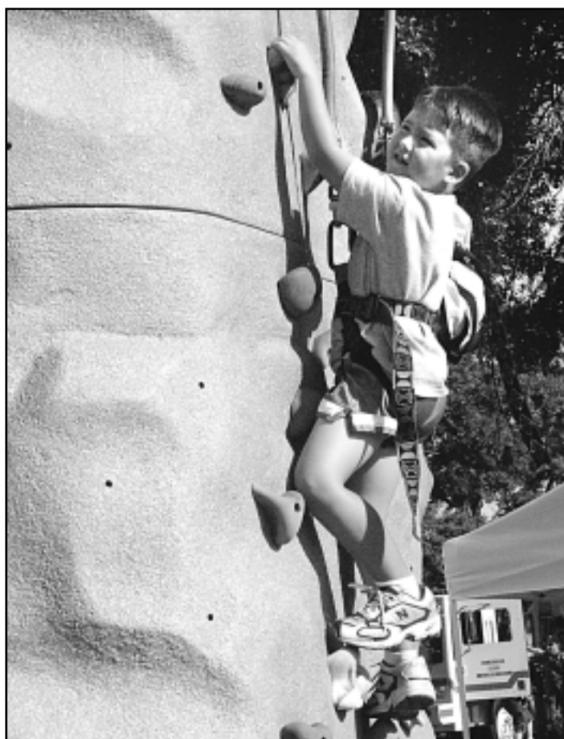
"Let's Celebrate" Summer Bash will be held Aug. 9 from 4 to 9 p.m. at Robins Park.

Activities will include a petting zoo, two 24-foot rock climbing walls, giant slide, merry-go-round, spinout ride, mini passenger train, carnival games and entertainment.

A grand prize package will include a trip to Kissimmee/St. Cloud, Fla., for two adults. Participants need not be present to win the grand prize. Other prizes will include a retreat with two tickets to the High Museum of Art and one-night hotel accommodation at the Westin Hotel in Atlanta, T-shirts, Sandy the Dog and Robby the Robin beanie animals, portable DVD player, Centennial of Flight patches, backpacks, Xboxes with a game and Game Boy Advances with a game.

Visitors at the event with base IDs, 18 years and older, will have a chance to win prizes by completing entry forms at Summer Bash.

A \$4 wristband gives



Two 24-foot rock climbing walls will be featured at this year's 'Let's Celebrate' Summer Bash.

Summer Bash visitors access to all activities.

"Entertainment will certainly be a highlight of the event," said Cheryl

Dollard, Smith Community Center director.

Vocalists will include Beth Fransiolo, Arianne McLean and Southern

Charm. The popular AFRC Reserve Generation band will perform from 5 to 5:30 and from 6 to 6:30 p.m.

A large variety of carnival-style food and snacks will be sold by base private organizations.

A "Let's Celebrate" Summer Bash online coloring activity page is located on the Services Division Web page. Click on the Summer Bash icon and then bash coloring icon.

The first 50 kids to put the puzzle together, print and color it, and bring it to Summer Bash will receive a prize. Children must be 10 years and younger to participate, and one entry per person allowed.

For a complete listing of Summer Bash rules go to [www.robins.af.mil/services](http://www.robins.af.mil/services), click on the Summer Bash icon, and then click on contest rules.

Sponsored in part by Air Force Materiel Command Services, First Command Financial and MidSouth Federal Credit Union. No Federal endorsement of sponsors intended.

— From staff reports

## DEPLOYED SPOUSES' RESOURCES

### Morale Call Program

Families of deployed and remote tour members can call from Robins to the deployed/remote location free of charge. This service is offered through the base operator and eligible members are allowed one call per week for 15 minutes each call.

### Video cameras

Family Readiness has three video cameras that may be borrowed for up to 48 hours to tape a special event or private message to send to the military member. Some restrictions apply.

### Car Care Because We Care

Sponsored by the Air Force Aid Society, the program provides a one-

time preventive maintenance and safety inspection for one family vehicle if the military member is TDY 30 days or longer on a remote assignment. Eligible members must get a voucher from the Family Support Center to set up an appointment with the base Service Station.

### Video Phone

The FSC has video-telephone capability to many installations around the world. Call 926-1256 to make an appointment.

### Pillowcases

Either the military member or the family member may bring a few pictures of his or her family to the FSC either on a floppy disc, CD, or hard

copy. The FSC will create and produce the pillowcase for free. (If you prefer a T-shirt, bring in your own and that can be arranged.)

### E-mail for spouses

If you do not have e-mail capability from home and your spouse is on a TDY or remote assignment, don't fret. Just give us a call and we'll make an appointment to set up a free e-mail account for you in our computer resource library.

### Letter writing kits

If you are separated from a family member due to deployment, come by and get a letter writing kit that includes stationary, post cards, greeting cards, stamps and note cards.

## FAMILY SUPPORT CENTER

**Family Support Center sponsored classes, workshops, and seminars are open to all Team Robins personnel and their eligible family members. The FSC is located on Ninth Street in Building 794. For additional information, or to make a reservation, call 926-1256.**

### Training Day

The FSC is undergoing a transformation process to better serve our customers. In order to become proficient, the FSC will be closed for routine business every Thursday from 11:30 a.m. to 3:30 p.m. If you have an emergency, there will be an individual at the front desk in Building 794, or at 926-1256 to take your information and pass it to the appropriate FSC staff member. If you have concerns or questions, direct them to the FSC director, Christine Parker, at 926-1256.

### Sponsorship training

The Center's Relocation Assistance Program will offer training for both beginner and experienced sponsors Tuesday from 9 to 10:30 a.m. in Building 945, FSC Annex. The training provides information on what types of information to send to the PCSing member and where to obtain it; differ-

ent ways to communicate with the inbound member; and sponsors are given vital information regarding their responsibilities to the newly assigned member and their family, if applicable.

### Base tour

The FSC is sponsoring a Base Tour for all Team Robins members and their eligible family members Wednesday from 1 to 3 p.m. Team Robins members should meet at the Enlisted Club. The tour is designed to help the newcomers become acclimated with the base.

### Interviewing Q&A

The Transition Assistance program will offer a workshop on Interviewing Question Analysis Thursday from 9 to 11 a.m. in Building 905, Room 139. This interview class is designed for anyone who has attended programs like the DoL 3-day workshop or other interview skills classes, or has done interviews but wants suggestions on how to answer specific questions they were asked. Advance registration is required.

### Volunteer resource information

The Relocation Assistance program will conduct an informational class on

Volunteer Resource Information Aug. 8 from 2 to 3:30 p.m. in Building 945, FSC Annex. The informal presentation will focus on Volunteer Opportunities both on base and in the local community. The Volunteer Resource Program is the focal point that connects Team Robins members with service opportunities at Robins.

### TAP workshop

The next three-day Department of Labor sponsored Transition Assistance Program Workshop is Aug. 11 through 13 from 8:30 a.m. to 4:30 p.m. each day at the Smith Community Center ballroom. Personnel leaving the military within the next six months need to sign up as soon as possible. Spouses are encouraged to attend. Workshop topics include: job search skills, resume and cover letters, interviewing skills, career planning, veterans benefits, disabled veterans issues and more. Reservations are taken on first-come, first-serve basis within the appropriate separation or retirement dates. If you register for a session and find you can not attend, contact the FSC to cancel your reservation. Sign up early — there is a waiting list.

## SERVICES BRIEFS

### Civilian Recreation 922-4415

Civilian Recreation and the Health and Wellness Center will host a Lunch and Learn lecture at the Smith Community Center, Wednesday at 11:30 a.m. James G. Martin, Exercise Physiologist, will speak on "Starting an Exercise Program." Cost for lecture is \$5 per person and includes lunch or \$1

without lunch. Registration must be made by Monday by calling Civilian Recreation, 922-4415.

### Enlisted Club 926-4515

The Drifters will be performing Aug. 23 at 9 p.m. Listen to timeless hits such as Under the Boardwalk, Sand in my Shoes and many more. Advance tickets are members \$10, nonmembers \$15 and night of the

entertainment \$15 at the door. Light hors d'oeuvre will be served.

### Youth Center 926-2110

Membership Means More program begins soon. Become a youth center member during the National Kid's Day celebration Saturday from 1 to 4 p.m. and get a free portable radio or Robby the Robin stuffed beanie toy. For more details, call 926-2110.

## SPORTS BRIEFS

### Bowling Center 926-2112

League registration begins today for leagues starting in September. Registration will be held during normal operating hours until each league is filled.

### Fitness Center 926-2128

■ A hot summer night's fun run will be held Thursday at 6 p.m. For more information call the fitness center at 926-2128.

■ Free yoga classes are offered every Wednesday and Friday at 9 a.m. Yoga benefits all ages and offers strengthening and toning, improved flexibility and connection of the mind, body and spirit.

### Golf Course 926-4103

Link Up 2 Golf offers participants over \$300 in savings. Cost per person \$99 and includes eight hours of instruction, free-range punch cards and three golfing experiences. Register now for fall classes. For details call 926-4103.

### Information, Tickets and Travel 926-2945

■ Atlanta Falcon football home game tickets are on sale now at ITT. Cost is \$15 per ticket. Tickets are sold on a pre-paid basis and will be available to customers around the end of July. There are still some tickets available for the following games: Aug. 9 at 8 p.m. vs. Greenbay Packers; Aug. 16 at 8 p.m. vs. Baltimore Ravens; Dec 7 at 8:30 p.m. vs. Carolina Panthers; Dec 28 at 1 p.m. vs. Jacksonville Jaguars. Games will be held on Sundays in the Georgia Dome in Atlanta:

■ NASCAR tickets are available for the Aaron's 312 Busch Race and Georgia 500 Winston Cup Race, Oct. 25 and 26, for \$45 per person for both races.



U.S. Air Force photos by Sue Sapp  
Members of the Robins Air Force Base women's softball team huddle together before a game. Robins hosted this year's Air Force Materiel Command Women's 2003 Softball championship tournament held July 25 - 28. Robins won the championship series beating Wright-Patterson 6-5 in the final match up Monday. Wright-Patterson came in second followed by Tinker.



Jamie Dutcher, left, from Robins, and Deb Bergman, from Wright-Patterson Air Force Base, Ohio, meet at 2nd base during the AFMC softball championship game.

# Play ball



Wright-Patterson team members pause before the opening game for the national anthem.



Above, Felicia Rodda, from Tinker Air Force Base, Okla., concentrates on her team's game play. Left, Col. Henry Brinkman, Senior Individual Mobilization Augmentee to the Commander, 78th Air Base Wing, welcomes teams from Edwards, Eglin, Hanscom, Hill, Tinker and Wright-Patterson Air Force bases to Robins.

Do you sit next to a sports fanatic? Let us know - they could be featured on this page. Call the Rev-Up staff at 926-2137 or e-mail us at [robins.revup@robins.af.mil](mailto:robins.revup@robins.af.mil).

winslow  
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national  
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# ROBINS BULLETIN BOARD

## **BX parking lot closed**

The BX parking lot will be closed for asphalt sealing through Tuesday. Emergency vehicles will have access if needed, and privately owned vehicles will have partial access until the project is completed. For more information, contact Master Sgt. Paul A. Zink at the 78th Civil Engineer Squadron at 926-5820 ext.607.

## **AFRC golf tournament**

The Air Force Reserve Command will be hosting a Golf Tournament Aug. 15 at Waterford. The format is 4-person scramble with a 1 p.m. shotgun start. Cost is \$35 per person, which includes green fees, cart, range balls and lunch. Lunch will be served at 11 a.m. Proceeds from the tournament will be used to fund the annual AFRC Family Day event. For more information, or to sign up, contact: Master Sgt. Debbie Smith at 327-1683 or 1st Lt. Levi Spires at 327-1383.

## **ROA golf tournament**

The Reserve Officers Association, Chapter 36, annual golf tournament will be Aug. 22 at the Waterford Golf Club. Lunch is set for 12:30 with a shotgun start at 1:30 p.m. Cost is \$35 per person with the proceeds to benefit the local Junior Reserve Officer Training Corps. Prizes will be awarded to the top teams. Everyone is invited to play. Contact Maj. Wright at 327-1092 to sign up teams. Slots are limited.

## **Elementary school registration**

Parents may register their children in Robins Elementary School from 8 a.m. to 3:30 p.m. during the summer. School starts Aug. 8. To be eligible for kindergarten, a child must be five years old on or before Sept. 1 of the current year. For first grade, a child must be six

years old on or before Sept. 1 of the current year. The base school also has a pre-kindergarten program for four-year-olds. To be eligible, a student must be four on or before Sept. 1 of the current year. For more information, call the school at 926-5003.

## **OSC bowling league**

The Officers' Spouses Club fall bowling league will start Sept. 2. To join the OSC bowling league as a regular

or a substitute member, contact Mary Ann Cotton at 975-0764. The league bowls at 9:30 Tuesday mornings at Robins Lanes. More information will be available at the OSC Activities Coffee Aug. 28 at the Officers' Club.

## **OSC luncheons**

The Officers' Spouses Club luncheons will resume in August. For more information, contact Aimee Henson at 987-1964.

## **Used car lot's new location**

The used car lot has moved to the parking lot adjacent to Building 641 on Oak Street. Cost is \$10 for 15 days or \$20 per month. A valid ID and proof of vehicle ownership is required. Call 926-4001 for more information or visit Outdoor Recreation, Building 941.

## **Firing range reminders**

The Robins Air Force

Base Firing Ranges are located adjacent to the horse stables and are off limits to all personnel, unless scheduled for training or official business. Weapons firing is conducted every day of the week and on all Air Force Reserve and Guard weekends. The range areas are clearly marked with signs, and red flags and streamers fly when weapons fire is in progress. If there are any questions, contact the

Combat Arms Section at 926-5031.

## **Veterans History Project**

The American Folklife Center at the Library of Congress is honoring America's veterans through the Veterans History Project, a national initiative to collect individuals' wartime experiences. A free instruction kit is available by calling 1-888-371-5848, or by visiting [www.loc.gov/vets](http://www.loc.gov/vets).

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fickling  
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jewelry  
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# Camp Robins

The Robins Youth Center hosted Camp Robins, a program for deployed reservist's children. Twenty children participated in the week-long event. Here the children listen to Staff Sgt. Peter Ranjo, with working dog, Tosca, as he talks about his job during a visit to the 78th Security Forces working military dog area.



U.S. Air Force photo by Sue Sapp

ciscos  
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## HONOR ROLL

### MAN awards

**Brenda Conner**, sheet metal mechanic supervisor in the structural repair branch, was named the MAN Supervisor of the Month for May.

**Tony Abney**, maintenance production analyst in the resource management branch, was named the MAN Employee of the Month for May.

**Carl Nelson**, pneumatics systems mechanic supervisor in the manufacturing branch, was named MAN Supervisor of the Month for June.

**Donna Waters**, designated management official in the resource management branch, was named MAN Employee of the Month for June.

### F-15 System Support Management Directorate second quarter 2003 award winners:

**Jerry R. Vaughn** was named Supervisor of the Quarter.

**Robert S. Grier** was named Employee of the Quarter.

**Lorrie A. Simmons** was named Administrative Support Employee of the Quarter.

**J.R. Greer** was named Contractor of the Quarter.

### WR-ALC and 78th Air Base Wing second quarter winners:

Airman: **Senior Airman Fabian F. Hollis**, 653rd CLSS

NCO: **Tech. Sgt. Jeffrey**

**L. Stroup**, WR-ALC/MAI SNCO: **Master Sgt. Shawn A. Holley**, 653rd CLSS

CGO: **Capt. Hollis R. Payne**, WR-ALC/LX

Airman: **Airman 1st Class Cecil B. Bells**, 78th CS

NCO: **Staff Sgt. Rodney G. Sullivan**, 78th CS

SNCO: **Master Sgt. Freddie G. Davis**, 78th CES

CGO: **1st Lt. Michelle M. Gill**, 778th CES

### Silver Eagle award

**Charles Thompson**, electronics engineer for the Systems Engineering Division, Combat Electronic Systems Directorate, is the winner of the LS Director's Silver Eagle Award for the month of June.



Conner



Abney



Nelson



Waters



Vaughn



Grier



Simmons



Greer

hienergy  
57665001

mcmahan  
57677305

armed forces  
57781701

theater  
57648201

sun retail  
57892601

# Freedom Park opens



U.S. Air Force photos by Sue Sapp

Above, Maj. Gen. Donald J. Wetekam shakes a Freedom Park visitor's hand after the opening ceremony at the Museum of Aviation July 17. Right, Allison Fickler and son Bryce, 3, read the plaque in front of the Korean War Pavillion. The park serves as a memorial to the 42 million men and women who have served in time of war or conflict. The five picnic pavillions bear the name of various wars and conflicts including World War II, the Korean War, Vietnam War, the Cold War and Desert Storm & Beyond.



Morgan  
57852001

beds  
57820501